

MINUTES OF THE 31st MEETING OF NATIONAL SHIPPING BOARD (NSB) NEW DELHI HELD ON 9th MARCH 2026 AT 3:00 P.M. AT NSB OFFICE AT JANPATH NEW DELHI

The 31th Meeting of the National Shipping Board (NSB) New Delhi was held on 10th March 2026 at 3.00 P.M. in the Conference Hall of NSB office at Janpath New Delhi.

The list of participants/attendees is as follows:

Attendees

Board Members:

1. Shri Sameer Kumar Khare, IAS (Retired), Chairperson, National Shipping Board, New Delhi
2. Shri Rakesh Singh, President, Indian Coastal Conference Shipping Association, Mumbai
3. Shri Rahul Modi, President, Coastal Containers Transporters Association
4. Shri Milind Kandalgaokar, General Secretary, National Union of Seafarers of India, Mumbai
5. Shri Pankaj Verma, DIG, Coast Guard Headquarters, New Delhi
6. Shri Arun Sharma, Executive Chairman, Indian Register of Shipping, Mumbai
7. Shri Shantanu Kalita, Advisor, Indian Ports Association, New Delhi (Online)
8. Ms. Sanjam Sahi Gupta, Director, Sitara Shipping Limited, Mumbai
9. Captain Vikas Anand, Indian Navy, New Delhi
10. Shri Anil Laxman Devli, Chief Executive Officer, Indian National Shipowners Association, Mumbai
11. Capt. Savio Ramos, General Secretary, MUI

Board Members absent without prior leave of absence:

12. Shri Ajithkumar Sukumaran, Chief Surveyor, Directorate General of Shipping, Mumbai
13. Ms. Esha Srivastava, Joint Secretary (IC), MoPNG
14. Shri V J Jose, CMD, Cochin Shipyard Limited, Kochi (officiating)
15. Dr. K. Murali, Professor, IIT Madras, Chennai
16. Shri Mandeep Singh Randhawa, In-charge Maritime Administration Division, Ministry of Ports, Shipping and Waterways, New Delhi

Member Secretary:

17. Captain Nitin Mukesh, Secretary NSB

Permanent Invitees to the Board:

18. Shri AK Bansal, Representative from Inland Waterways Authority of India, Noida, U.P. (Absent)
19. Shri Sushil Mansing Khopde, Add. DGS, as representative from DG Shipping Mumbai (Absent)

Directorate General of Shipping, Mumbai:

20. Ms. Shriya Khelulkar, Consultant DGS
21. Shri Shubham Jain, Consultant DGS

1. Opening Remarks:

1.1. At the outset, the **Shri Sameer Kumar Khare IAS (retired) Chairperson, NSB** welcomed all the Board Members of National shipping Board, New Delhi (constituted vide Gazette Notification No. S.O.1935(E). dated 30/04/2025 of Government of India, Ministry of Shipping, Ports & Waterways File No. ST-16011/4/2016-MA and the staff of DG Shipping & NSB Secretariat who were present & attending this 31th meeting of the NSB.

1.2. On behalf of the Board, the Chairperson NSB stated that the primary objective of the meeting was to review, refine and finalise the presentation to be made before the Hon'ble Minister of Ports, Shipping and Waterways (MoPSW) on 11th March 2026. The presentation is intended to provide a comprehensive account of the activities and deliberations undertaken by the NSB since its constitution on 30th April 2025 and the commencement of its operations on 1st May 2025.

2. Status of the minutes of last NSB meeting held on 26-27/02/2026 :

2.1. The minutes of the last meeting which was held on 26-27/02/2026 (the minutes of which are yet to be circulated to the members of the Board) are being drafted and same shall be circulated to the members for their comments. **The Secretary NSB was advised by the Board to circulate the draft minutes on the members at the earliest.**

Action: Secretary NSB

3. Status of the action taken on the minutes of the meeting held on 30/05/2025:

3.1. The status of the action taken on the minutes of the meeting held on 30/05/2025 was presented before the Board as given in **Annexure I. The Board perused the status action taken and advised the Secretary NSB to update the status on the unfinished action points in the next meeting.**

Action: Secretary NSB

4. Status of the action taken on the minutes of the meeting held on 16/07/2025:

4.1. The status of the action taken on the minutes of the meeting held on 16/07/2025 was presented before the Board as given in **Annexure II. The Board perused the status action taken and advised the Secretary NSB to update the status on the unfinished action points in the next meeting.**

Action: Secretary NSB

5. Status of the action taken on the minutes of the meeting held on 25/08/2025:

5.1. The status of the action taken on the minutes of the meeting held on 25/08/2025 was presented before the Board as given in **Annexure III. The Board perused the status action**

taken and advised the Secretary NSB to update the status on the unfinished action points in the next meeting.

Action: Secretary NSB

6. Status of the action taken on the minutes of the meeting held on 06-07/10/2025:

6.1. The status of the action taken on the minutes of the meeting held on 06-07/10/2025 was presented before the Board as given in **Annexure IV. The Board perused the status action taken and advised the Secretary NSB to update the status on the unfinished action points in the next meeting.**

Action: Secretary NSB

7. Status of the action taken on the minutes of the meeting held on 13-14/11/2025:

7.1. The status of the action taken on the minutes of the meeting held on 13-14/11/2025 was presented before the Board as given in **Annexure V. The Board perused the status action taken and advised the Secretary NSB to update the status on the unfinished action points in the next meeting.**

Action: Secretary NSB

8. Status of the action taken on the minutes of the meeting held on 18-19/12/2025:

8.1. The status of the action taken on the minutes of the meeting held on 18-19/12/2025 was presented before the Board as given in **Annexure VI. The Board perused the status action taken and advised the Secretary NSB to update the status on the unfinished action points in the next meeting.**

Action: Secretary NSB

9. Discussions on the issues to be raised during the interactions of the NSB members with Hon'ble Minister Ports Shipping & Waterways:

9.1. **The Chairperson NSB, Shri Sameer Kumar Khare IAS (Retd.)** opened the discussions by highlighting the significance of the forthcoming interaction with the Hon'ble Minister on 11th March 2026. He noted that the NSB, notified on 30th April 2025 and operational since 1st May 2025, has made significant strides in its first ten months of existence through formal board meetings, extensive stakeholder consultations, and the constitution of specialised sub-committees. He emphasised the need to present a coherent, factual, and forward-looking account to the Hon'ble Minister, clearly capturing the Board's activities and the key issues requiring ministerial intervention.

9.2. The draft presentation (**Annexure VII**) prepared prior to the meeting was reviewed slide by slide by the Chairperson and members. The key topics covered in the draft and subsequently retained, refined, or restructured in the final presentation included:

- **Constitution of the National Shipping Board:** The Board was notified on 30.04.2025, commenced functioning on 01.05.2025, and has held its first and second interactions

with the Hon'ble Minister at Mumbai (09.05.2025) and New Delhi (20.08.2025) respectively.

- **Details of Board Meetings:** The Board formally held **seven** meetings across major maritime locations Mumbai (twice), Kandla, Kochi, Kolkata, Visakhapatnam, and Goa with the next meeting planned at Tuticorin on 23rd and 24th March 2026
- **Stakeholder Consultations at Board Level:** Extensive consultations (**Ninety-Eight stakeholders**) were conducted at each board meeting venue, engaging over 10 categories of stakeholders including port authorities, shipbuilding associations, maritime training institutes, export promotion councils, logistics service providers, and container manufacturers.
- **Stakeholder Consultations by the Chairperson NSB:** The Chairperson independently conducted **44 stakeholder consultations** across 12 sectors, encompassing government and regulatory bodies, port authorities, ship owners and operators, labour and unions, freight and logistics players, and industry and commerce representatives.
- **Key Government Initiatives Discussed:** The Board deliberated on nine major government initiatives including Maritime Amrit Kal Vision 2047 (MAKV-2047), Maritime India Vision 2030 (MIV-2030), PM Gati Shakti, Ease of Doing Business, Make in India / Atmanirbhar Bharat, Shipbuilding Financial Assistance Scheme, Promotion of Coastal Cargo, Modal Shift to Waterways, and Promotion of Domestic Container Manufacturing.
- **Key Themes under MAKV-2047:** Eleven themes were discussed including strengthening India's global maritime presence, enhancing India's tonnage, promoting the cruise sector, enhancing coastal and inland waterway modal share, advancing shipbuilding and recycling, promoting maritime clusters, developing maritime professional services, establishing world-class education and training facilities, building next-generation ports, technology-led efficiency enhancement, and leading in sustainable and green shipping.
- **Constitution of Sub-Committees:** Fourteen Sub-Committees have been constituted to prepare roadmaps across key thematic areas aligned with MAKV-2047, with clearly defined Terms of Reference and a five-year time horizon.
- **Status of pending issues of last interaction held by Hon'ble Minister on 20.08.2025:** A total of 17 issues raised during the second ministerial interaction were reviewed, of which 2 have been resolved (GST exemption on export freight and removal of General Orders No. 1, 2 and 3 of 2018) while 15 remain unresolved, primarily concerning taxation, customs duties, seafarer welfare, and regulatory reforms.
- **Additional Issues:** Five additional issues were raised by members, pertaining to multimodal transport documentation, Indian shipping tonnage sufficiency, IRS classification mandates for Indian-built and foreign-owned vessels, and domestic container classification.

Annexure I

Status of Action Taken on the decisions taken in the 24th meeting of National Shipping Board (NSB) New Delhi held on 30th May 2025 at 10:30 hrs in the Conference Hall of Directorate General of Shipping (DGS), Mumbai

S.No.	Para No. in the minutes	Action to be taken	Who was to take action	Status on 22/02/2026	Status on 07/03/2026
1.	7.1	Time Gap between constitution of the consecutive boards: It was felt by the board that to ensure continuity of the board / sub group work, the Maritime Division in the Ministry of Ports, Shipping & Waterways should be requested to take advance action on selection and notification of the board members so that there is no break between constitution of two consecutive boards.	Director MA, MoPSW	The action is pending. No update was provided by the Ministry of PSW (Director MA).	The action is pending. No update was provided by the Ministry of PSW (Director MA).
2.	7.2	Permanent Office address and setup for the board: It was felt by the board that the Maritime Division in the Ministry of Ports, Shipping & Waterways should be requested to do the needful for greater interests of maritime sector.	Director MA, MoPSW	The action is pending. No update was provided by the Ministry of PSW (Director MA).	The action is pending. No update was provided by the Ministry of PSW (Director MA).

3.	7.3	<p>Development of a dedicated website for the Board and designing of a programme to increase social media presence / public outreach of the board amongst stakeholders: It was felt by the board that the DGS Mumbai should be requested to do the needful in time bound manner.</p>	DG Shipping	The proposal is under finalization in the DG Shipping.	The DGS website has been updated with NSB contact details, Members' profiles, Sub-group reports, Chairperson's speeches, and Minutes of Meetings. Development of a dedicated NSB website is in progress at the Delhi Office. Online monthly updates will be made available to Board Members once website is ready.
4.	7.6	<p>Invitation of the representative of Maritime State Development Council (MSDC):</p> <p>It was felt by the board that the Maritime Division in the Ministry of Ports, Shipping & Waterways should be requested to do the needful for greater interests of maritime sector.</p>	Director MA, MoPSW	The action is pending. No update was provided by the Ministry of PSW (Director MA).	The action is pending. No update was provided by the Ministry of PSW (Director MA).
5.	7.7	<p>Monthly Updates:</p> <p>it was felt by the board that the monthly updates on the action initiated based of the decisions taken by the board should be provided on the website to the board members as the official board meetings in the past have occurred once in every three months</p>	Secretary NSB	The matter of upgradation of the website pending with DG Shipping. Once the Website is upgraded, the monthly updates would be provided.	The DGS website has been updated with NSB contact details, Members' profiles, Sub-group reports, Chairperson's speeches, and Minutes of Meetings. Development of a dedicated NSB website is in progress at the Delhi Office. Monthly updates will be made available to Board Members accordingly.

6.	8.1	<p>Presentation 1: Sagar Setu (NLP-M) Maritime Single Window:</p> <p>It was felt by the board that the Maritime Division in the Ministry of Ports, Shipping & Waterways should be requested to do the needful for greater interests of maritime sector.</p>	Director MA, MoPSW	<p>The action is pending.</p> <p>No update was provided by the MoPSW (Director MA).</p>	<p>The action is pending.</p> <p>No update was provided by the MoPSW (Director MA).</p>
7.	8.2	<p>Presentation 2: Directorate General of Lighthouse and Lightships:</p> <p>Overall, the discussions highlighted challenges in data sharing, staffing, and maintaining security and efficiency in maritime operations. It was felt by the board that the Maritime Division in the Ministry of Ports, Shipping & Waterways should be requested to do the needful for greater interests of maritime sector.</p>	Director MA, MoPSW	<p>The action is pending.</p> <p>No update was provided by the MoPSW (Director MA).</p>	<p>The action is pending.</p> <p>No update was provided by the MoPSW (Director MA).</p>

Annexure-II

Status of Action Taken on the decisions taken in the 25th meeting of National Shipping Board (NSB) New Delhi held on 16th July 2025 at 10:00 hrs in the Conference Hall of Directorate General of Shipping (DGS), Mumbai

S.No.	Para No. in the minutes	Action to be taken	Who was to take action	Status as on 22/02/2026	Status on 07/03/2026
1	1.2	Opening of the Meeting: Emphasizing the importance of recognizing the legacy of the National Shipping Board, which has been operational since 1958, the Board agreed to request the Secretary NSB to reconcile the numbering of the meeting from the old records and apprise the Board in the next meeting. Recognizing the importance of collating and making available the extensive data available with the members of the predecessor boards, which has been documented over many years, the Board also agreed to request the members of the predecessors Boards who are also continuing in the present Board to help in this reconciliation from the old minutes available with them.	Secretary NSB	Action is pending.	Action is going The matter has been taken up with the Administration Branch for collection, compilation, and verification of old NSB records/minutes from all available sources, including predecessor Boards, with a view to reconciling the meeting numbering and placing the consolidated position before the Board in the forthcoming meeting.

2.	10.6	<p>Issues of Coastal Shipping:</p> <p>The Board observed that if regulatory barriers are hindering progress—particularly in initiatives like Ro-Ro services—then the DG Shipping must clearly identify and recommend the specific regulatory changes required.</p>	DG Shipping	Action is pending.	Action is pending. An Inter-Branch Note has been issued to the Coastal Shipping Branch to identify regulatory barriers affecting Ro-Ro and coastal shipping services and to suggest necessary regulatory changes. Input is awaited.
3.	11.6	<p>Workers' issues in Ship Recycling Sector:</p> <p>The Board expressed surprise that these basic provisions are not being provided and asked the workers' representative to submit a formal representation. The Board agreed that the Directorate of Shipping should take up the matter with the Government of Gujarat to understand why these entitlements are being denied and whether the issue is specific to the nature of trade in Alang or due to other underlying reasons.</p>	DG Shipping	Action pending.	Action is pending. The NSB Secretary has sent an Inter-Branch Note to the Engineering Branch for examination of workers' issues in the ship recycling sector. Further action, including taking up the matter with the Government of Gujarat, will be based on inputs received.
4.	23.1	<p>Secretarial Assistance to the Board:</p> <p>The Board advised Secretary NSB & Director (MA)MoPSW to do the needful immediately.</p>	Secretary NSB & Director (MA) MoPSW	Action is pending.	Action is pending

5.	24.1	<p>Office Accommodation for the Board in New Delhi: The Board urged the Ministry to issue orders for providing office space for the Board immediately. The Board advised Secretary NSB & Director (MA)MoPSW to do the needful immediately.</p>	<p>Secretary NSB & Director (MA) MoPSW</p>	<p>Action is pending.</p>	<p>Action is pending.</p>
6.	25.1	<p>Upgradation of the NSB Website: The Board advised the Secretary NSB to do the needful immediately.</p>	<p>Secretary NSB</p>	<p>Action is pending</p>	<p>The DGS website has been updated with NSB contact details, Members' profiles, Sub-group reports, Chairperson's speeches, and Minutes of Meetings. Development of a dedicated NSB website is in progress at the Delhi Office. Online monthly updates will be made available to Board Members once website is ready.</p>
7.	28.2	<p>NSB Social Media handle: Shri Shantanu Kalita, Advisor IPA and Ms. Sanjam Shahi Gupta Director Sitara Shipping Private Limited Mumbai offered their services in this endeavor. The Board agreed to finalize its social Media Strategy in the next meeting.</p>	<p>All Board Members</p>	<p>The Communication Strategy will be placed for approval in the NSB meeting 26-27 Feb 2026 at Goa.</p>	<p>Completed.</p>

Annexure-III

Minutes of the 26th meeting of National Shipping Board (NSB) New Delhi held on 25th Aug 2025 at 10:00 hrs in the Conference Hall of Deendayal Port Authority, Kandla, Gujarat

S.No.	Para No. in the minutes	Action to be taken	Who was to take action	Status as on 22/02/2026	Status on 07/03/2026
1.	12.1	The office of the Chairperson NSB is running with just one outsourced DEO and one outsourced part time MTS. The Board advised Secretary NSB & Director (MA) MoPSW to do the needful immediately.	Secretary NSB & Director (MA) MoPSW	The action is Pending	The action is pending
2.	13.1	The Board urged the Ministry to issue orders for providing office space for the Board immediately. The Board advised Secretary NSB & Director (MA) MoPSW to do the needful immediately.	Secretary NSB & Director (MA) MoPSW	The Action is pending	The action is pending
3.	14.1	It was informed to the Board that NSB website's final proposal is already under discussion with the Directorate General of Shipping (DGS). The Board advised the Secretary NSB to do the needful immediately.	Secretary NSB	The action is pending	The DGS website has been updated with NSB contact details, Members' profiles, Sub-group reports, Chairperson's speeches, and Minutes of Meetings. Development of a dedicated NSB website is in progress at the Delhi Office. Online Monthly updates will be made available to Board Members once website is ready.

4.	15.2	The Board agreed that the Empowered Group of NSB may comprise of NSB members Mr. Shantanu Kalita & Ms Sanjam Sahi Gupta who will discuss and recommend the Social Media Strategy.	Mr. Shantanu Kalita & Ms Sanjam Sahi Gupta	The Communication Strategy will be placed for approval in the NSB meeting 26-27 Feb 2026 at Goa.	Completed.
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Annexure IV

Status of Action Taken on the decisions taken in the 27th meeting of National Shipping Board (NSB) New Delhi held on 5th October and 6th October, 2025 at 10:00 hrs. in the Conference Hall of Cochin Shipyard Limited, Kochi, Kerala

S.No.	Para No. in the minutes	Action to be taken	Who was to take action	Status as on 15/12/2025	Status on 22/02/2026
1.		The Chairperson Sameer Kumar Khare informed the Board that there is a need for experience sharing amongst the various State Maritime Boards and the National Shipping Board could act as a platform for such interaction. He requested the members to compile the common issues and share with him by 03/11/2025 F.N.	Secretary NSB / All Member	Action is pending.	The action is on going. Email Communication to all Members for submission of common issues related to experience sharing among State Maritime Boards. Inputs from Members are awaited.

2.	16.1	The Board agreed to hold its next meeting in First / Second week of 2025 at Kolkata in the State of west Bengal and the Secretary NSB was advised to take up with the concerned Regional MMDA under Directorate of the Shipping & Chairman Shyama Prasad Mukherjee Port Authority to make necessary arrangements for the meeting.	Secretary NSB / All Members	Action is pending.	Completed.
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Annexure V

Action taken on the decisions taken in the 28th meeting of National Shipping Board held on 13th November and 14th November, 2025 at 10:00 hrs. at the Park Hotel, Kolkata

S.No.	Para No. in the minutes	Action to be taken	Who was to take action	Status on 15/12/2025	Status on 22/02/2026
1.	8.1	The Secretary NSB was advised to expedite the scanning process of NSB old records.	Secretary, NSB	Action is pending.	Action is pending.
2.	10.6	The communication strategy would be adopted by the board in the next meeting and will be uploaded on the NSB weblink on the DG shipping Portal.	Ms. Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA	The Communication Strategy will be placed for approval in the NSB meeting 26-27 Feb 2026 at Goa.	Completed.
3.	15.2	Ministry has requested that companies may support this initiative through their CSR funds, and members who are willing to contribute may do so. He added that he has already circulated the details and requested that anyone interested should inform him personally.	All NSB Members	The members have confirmed that their constituent organizations have been informed.	Completed.

4.	16.3	The Board agreed to entrust the responsibility to Shri Shantanu Kalita Advisor IPA to coordinate with the office of the Hon'ble Minister to organize the workshop with State Maritime Boards.	Shantanu Kalita Advisor IPA	Action pending.	is	Action is pending.
5.	17.6	The board members to engage with the relevant stakeholders to understand the industry's receptiveness or otherwise to the scheme (SBFAS & NSBM).	Action: All NSB Members	Action pending.	is	Action is pending.

Annexure VI

Action taken on the decisions taken in the 29th meeting of National Shipping Board held on 18th December and 19th December 09:30 hrs onwards at the Hotel Four Points, Vishakhapatnam Andhra Pradesh

S.No.	Para No. in the minutes	Action to be taken	Who was to take action	Status on 07/03/2026
1.	8.4	The Board accordingly agreed that the Vision Statement may be finalized based on these observations. Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA would finalize the framework accordingly.	Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA	Completed. The Vision Statement / Mission Statement / Core Values / Objectives were approved in NSB meeting dated 26-27 Feb 2026.
2.	8.12	The Board accordingly agreed that the Mission Statement may finalized based on these discussions. Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA would finalize the framework accordingly.	Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA	Completed. The Vision Statement / Mission Statement / Core Values / Objectives were approved in NSB meeting dated 26-27 Feb 2026.
3.	8.16	The Board accordingly agreed that the Core Values Framework may finalized based on these discussions. Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA would finalize the framework accordingly.	Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA	Completed. The Vision Statement / Mission Statement / Core Values / Objectives were approved in NSB meeting dated 26-27 Feb 2026.

4.	8.17	The Board accordingly agreed that the Strategic Objectives Framework may finalized based on these discussions. Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA would finalize the framework accordingly.	Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA	Completed. The Vision Statement / Mission Statement / Core Values / Objectives were approved in NSB meeting dated 26-27 Feb 2026.
5.	9.11	The Board accordingly agreed that the Communication Strategy of the NSB should be finalized in next 15 days. Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA would finalize the Communication Strategy of the NSB in next 15 days.	Ms Sanjam Sahi Gupta Director Sitara Shipping & Shri Shantanu Kalita Advisor IPA	Completed. The communication Strategy was approved in NSB meeting dated 26-27 Feb 2026.
6.	10.3	The Board requested the defaulting NSB members to submit their personal deliverables within this month without fail.	Shri Rahul Modi, Shri Anil Devli, Shri Shantanu Kalita, Prof K. Murali, Shri Madhu Nair, Shri M. S. Randhawa & representative of MoPNG	Action is pending.
7.	12.24	The Board accordingly agreed that Secretary NSB could re-frame the draft NSB Rules 2026 based on above inputs.	Secretary NSB	Action is pending.

8.	13.20	Shri Sameer Kumar Khare, IAS (Retired), Chairperson urged that the relevant data discussed should be formally shared with the National Shipping Board, so that the Board has a clear, evidence-based understanding of the ground realities while deliberating on policy matters.	Shri Rakesh Singh President ICCSA	Action is pending.
9.	14.1	As Shri Anil Devli CEO INSA who was to brief the Board on this agenda item was not present in the meeting, it was agreed to defer this agenda item to the next NSB meeting.	Shri Anil Devli, CEO INSA	Completed. The Board was briefed in the NSB meeting 26-27 Feb 2026 at Goa.
10.	15.1	The Board agreed to create a new Subgroup (Sub-Group 13) on emerging technologies like Autonomous Vessels / Advance Navigation & Engine Systems / Alternate Fuels & Propulsion Technologies / Green Shipping Technologies / Climate Adaptation & Mitigation Strategies with Shri Arun Sharma CMD IRS as Chair of the sub group.	Shri Arun Sharma CMD IRS / Secretary NSB	Completed. The Board was briefed in the NSB meeting 26-27 Feb 2026 at Goa.
11.	16.1	The Board agreed to create a new Subgroup (sub-group 14) on reducing the logistic cost in the Maritime Sector including promotion of multimodal logistics with Shri Rahul Modi President CCTA as Chair of the sub group.	Shri Rahul Modi President CCTA / Secretary NSB	Completed. The Board was briefed in the NSB meeting 26-27 Feb 2026 at Goa.

12.	17.3	The Board agreed to both the proposals and advised Sub-group on Skilling to act accordingly.	Shri Arun Sharma CMD IRS / Ms. Sanjam Sahi Gupta Director Sitara Shipping	Action is pending.
13.	18.2	Maritime Heritage will move ahead to translate 'Research' to Action' in a phase-wise manner. While appreciating his efforts, the board advised him to discuss the entire roadmap with a small coordinating committee mentioned in Para 18.3. below.	Shri Shantanu Kalita Advisor IPA	Action is pending.
14.	18.3	Shri Rahul Modi President CCTA was requested to take responsibility for coordinating and scheduling these meetings with each of the sub-groups. Following these consultations, the finalised ToRs and group compositions will be formally approved by the Board, after which Capt. Nitin Mukesh, Secretary, NSB, will issue the official notifications constituting the sub-groups.	Shri Sameer Khare, chairperson NSB / Shri Anil Laxman Devli, CEO INSA / Shri Rahul Modi, President CCTA / Shri Rakesh Singh, President ICCSA / Shri Ajithkumar Sukumaran CS DGS	Completed. The notification constituting the sub-committees have been issued on 06.02.2026.

15.	19.2	The Board agreed to rename newly constituted "sub-group" as "Committee" as per the provision in the NSB Rules 1960 as amended from time to time - Rules of procedure for conduct of Board Proceedings.	All NSB Members / Secretary NSB	Completed.
16.	27.1	The Board agreed to hold its next meeting in First fortnight of February 2026 at Goa and the Secretary NSB was advised to take up with the concerned Regional MMDA under Directorate of the Shipping & Chairman Goa Port Authority to make necessary arrangements for the meeting.	Secretary NSB / All Members	Completed.



**INTERACTION OF THE MEMBERS
OF
NATIONAL SHIPPING BOARD
WITH THE
HON'BLE MINISTER
PORTS, SHIPPING AND WATERWAYS
ON 11.03.2026 AT 11:30 AM AT NEW DELHI**

CONSTITUTION OF THE NATIONAL SHIPPING BOARD, NEW DELHI

- ▶ Board Notified on 30.04.2025
- ▶ Board commenced functioning on 01.05.2025
- ▶ First Interaction of the Board Members with the Hon'ble Minister, PSW on 10.05.2025 at Mumbai
- ▶ Second Interaction of the Board Members with the Hon'ble Minister, PSW on 20.08.2025 at New Delhi



Mumbai on 09.05.2025



New Delhi on 20.08.2025



DETAILS OF BOARD INTERACTIONS

- ▶ Chairperson and the other Members have been interacting at the Ministry of PSW, New Delhi/National Shipping Board office at Janpath, New Delhi/Online/during the Board Meetings since the constitution of the Board on 30.04.2025
- ▶ Board formally held 07 meetings so far as under;
- ▶ 30th May, 2025 (at Mumbai)
- ▶ 16th July, 2025 (at Mumbai)
- ▶ 25th August, 2025 (at Kandla, Gujarat)
- ▶ 06-07th October, 2025 (at Kochi)
- ▶ 13-14th November, 2025 (at Kolkata)
- ▶ 18-19th December, 2025 (at Visakhapatnam)
- ▶ 26-27th February, 2026 (at Goa)



Mumbai on 30.05.2025



Mumbai on 16.07.2025



Kandla on 25.08.2025



Kochi on 06-07.10.2025



Kolkata on 13-14.11.2025



Visakhapatnam on 18-19.12.2025



Goa on 26-27.02.2026



KEY GOVERNMENT INITIATIVES DISCUSSED BY THE BOARD

- ▶ **Maritime Amrit Kal Vision (MAKV)- 2047**
- ▶ **Maritime India Vision (MIV)- 2030**
- ▶ **PM Gati shakti (National Masterplan for Multimodal Connectivity)**
- ▶ **Ease of Doing Business/ Ease of Living**
- ▶ **Make In India/ Aatma Nirbhar Bharat**
- ▶ **Ship Building Financial Assistance Scheme**
- ▶ **Promotion of Coastal Cargo**
- ▶ **Promotion of Modal Shift to Waterways**
- ▶ **Promotion of domestic Container Manufacturing**



KEY THEMES UNDER MAKV-2047 DISCUSSED BY THE BOARD

- ▶ Strengthen India's global maritime presence
- ▶ Enhance India's Tonnage
- ▶ Promote Ocean, Coastal & River Cruise Sector
- ▶ Enhance Modal Share of Coastal Shipping & Inland Water Transport
- ▶ Become a global player in Shipbuilding, Repair & Recycling
- ▶ Promote Maritime Clusters
- ▶ Provide Maritime Professional Services
- ▶ Develop world class education, research & Training facility
- ▶ Develop world class next generation ports
- ▶ Enhance efficiency through technology & innovation
- ▶ Lead the World in safe, sustainable & Green Maritime Sector



STAKEHOLDER CONSULTATIONS OF THE BOARD

S N	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
1.	Mumbai	30.05.2025	<ul style="list-style-type: none">• Indian Port Association, New Delhi• Inland Waterways Authority of India, New Delhi• Directorate General of Lighthouses and Lightships, Noida• Directorate General of Shipping, Mumbai
2.	Mumbai	16.07.2025	<ul style="list-style-type: none">• Association of Ship Recycling Industry Alang, Gujarat• Alang Sosiya Ship Recycling and General Workers Association, Alang, Gujarat
3.	Kandla, Gujarat	25.08.2025	<ul style="list-style-type: none">• Gujarat Maritime Board, Gandhinagar, Gujarat• Deendayal Port, Kandla, Gujarat• Gandhi Dham Chamber of Commerce and Industry, Gandhi Dham, Gujarat• Kandla Ship Chandlers and Ship Repairers Owners Association, Gandhi Dham, Gujarat• FRRO Representative, Kandla, Gujarat• Mercantile Marine Department, Kandla, Gujarat



◀ Alang Sossiya Ship Recyclers and General Workers Association, Mumbai on 16.07.2025

Gandhi Dham Chamber of Commerce & Industries, Gandhi Dham on 25.08.2025 ▶



◀ Deendayal Port Authority, Kandla on 25.08.2025

Deendayal Upadhyay, Kandla (visit to the Port) on 25.08.2025 ▶





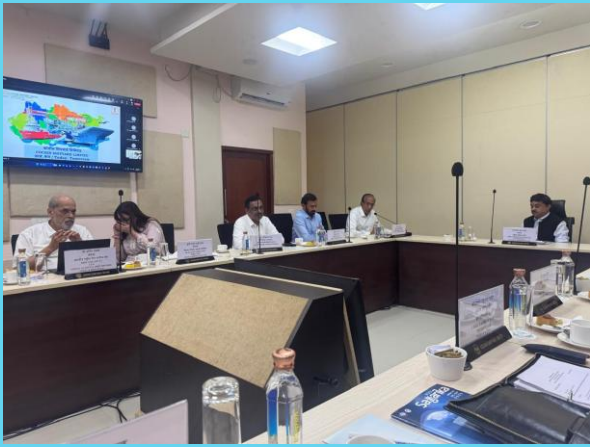
STAKEHOLDER CONSULTATIONS OF THE BOARD

Sr. No.	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
4.	Kochi	06-07.10.2025	<ul style="list-style-type: none">• Cochin Shipyard Limited, Kochi• Cochin Port Authority, Kochi• Ship Building Association of India, Mumbai• Mandovi Dry Docks Ship Builders and Ship Repairers• International Maritime Federation, Mumbai• Inland Waterways Authority, Kochi• Kerala Maritime Board, Thiruvananthapuram, Kerala• Vizhinjam International Sea Port, Thiruvananthapuram, Kerala• Kottayam Port and Inland Container Terminal, Kottayam, Kerala• FRRO representative at Kochi• Kerala Steamer Agent Association, Kochi• Kochin Custom Brokers Association, Kochi



STAKEHOLDER CONSULTATIONS OF THE BOARD

Sr. No.	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
4.	Kochi	06-07.10.2025	<ul style="list-style-type: none">• Kochin Custom Brokers Association, Kochi• Elton & Sons custom Brokers, Kochi• Kochin Chamber of Commerce and Industry, Kochi• Indian Chamber of Commerce and Industry, Kochi• FIEO Kerala Chapter• FICCI Kerala Region• Kerala Exports Forum• Federation of Indian Koir Exports Association• Sea Shore Ship Agencies Private Limited• S.S. Maritime Service (Seafarer Education)• New Era Shipping Private Limited (Ship Building)• Mercantile Marine Department, Kochi• A 2 Z Logistics India Pvt. Ltd. (Freight Forwarder and Logistic provider)• Horizon Services Ship Building and Repair



Cochin Shipyard Limited, Kochi on 06.10.2025



Kerala Maritime Board, Kochi on 07.10.2025



Kerala Exporters Association, Kochi on 07.10.2025



< International Maritime Federation (RPSL), Kochi on 07.10.2025

Shipyard Association of India, > Kochi on 07.10.2025





STAKEHOLDER CONSULTATIONS OF THE BOARD

Sr. No.	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
5.	Kolkata	13-14.11.2025	<ul style="list-style-type: none">• Syama Prasad Mukerjee Port Authority, Kolkata, West Bengal• Hoogly CSL Shipyards Limited, Kolkata, West Bengal• Garden Reach Ship Builders and Engineers Limited• Inland Waterways Authority, Kolkata• Maritime Education Training and Research Institute, Kolkata• Mercantile Marine Academy, Kolkata• Agricultural and Process Food Product Exports Development Authority, Kolkata• Marine Products Exports Development Authority• Engineering Exports Promotion Council• Plastic Exports Promotion Council• Council for Lether Exports



STAKEHOLDER CONSULTATIONS OF THE BOARD

Sr. No.	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
5.	Kolkata	13-14.11.2025	<ul style="list-style-type: none">• FIEO West Bengal Chapter• ASSOCHAM• Calcutta Customs House Agents Association• Association of Shipping Interest in Calcutta (Shipping Lines and agents)• Indian Tea Association• Goodrich Group Limited (Tea)• Vivada Corp Limited (Cruise)• Koppern Maco Services Private Limited (Capital Goods Manufacturer)• Mac Logistic Private Limited (Freight Forwarder and Logistic Supplier)• Eastern Navigation Private Limited (Inland waterways transportation)• Mercantile Marine Department, Kolkata



**SPM Port Authority,
Kolkata on 13.11.2025**

**GRSE, Kolkata on
14.11.2025**

**Hoogly Kochi Shipyard Limited,
Kolkata on 14.11.2025**



**Interaction with the
Stakeholder's of SMPA on
14.11.2025**





STAKEHOLDER CONSULTATIONS OF THE BOARD

Sr. No.	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
6.	Vishakhapatnam	18-19.12.2025	<ul style="list-style-type: none">• Vishakhapatnam Port Authority• Dredging Corporation of India Limited• Hindustan Shipyard Limited• Andhra Pradesh Maritime Board• The Indian Maritime Engineers Institute, Vishakhapatnam• The Company of Master Mariners of India, Vishakhapatnam• J M Baxi & Company, Kakinada• Indian Maritime University, Vishakhapatnam• Hindustan Institute of Maritime Training, Chennai• Centurian University (MTI), Orissa• Vishakhapatnam Chamber of Commerce• K Ramabrahmam & Sons Private Limited (Stevedores)• Center for Excellence in Maritime & Shipping, Vishakhapatnam• SM Containers Limited (Container Manufacturer)• APPL Containers Limited (Container Manufacturer)• Jupiter wagon Limited (Container Manufacturer)• Vazron Industries (Container Manufacturer)• Transafe Services Limited (Container Manufacturer)• PCM Containers and Engineering (Container Manufacturer)• Diamond Blue Shipping Solutions (Container Manufacturer)• MMD, Vishakhapatnam• Raipur Rice Exporters Association (Rice Exporter)



Visakhapatnam Port Authority, Vizag on 18.12.2025



Dredging Corporation of India, Vizag on 18.12.2025



Andhra Pradesh maritime Board, Vizag on 19.12.2025



< Interaction with the Stakeholder's of Visakhapatnam Port Authority at Vizag on 19.12.2025

Hindustan Shipyard Limited, Vizag on 19.12.2025

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STAKEHOLDER CONSULTATIONS OF THE BOARD

Sr. No.	Venue of the NSB Meeting	Date	Details of the Stakeholder Consulted
7.	Goa	26-27.02.2026	<ul style="list-style-type: none">• Mercantile Marine Department, Goa• FOSMA and MASSA• DGLL• CEMC, New Delhi• Federation of All India Sailing Vessels Industry Associations• Buoyancy Consultants & Engineering• Shipyard Association of Goa• Goa Shipyard Limited• Marmugao Port Authority, Goa• Government of Goa, Ports Department• Kokan Maritime Cluster• Aquarium Marine Services & Consultancy• Dempo Shipbuilding and Engineering Pvt. Ltd.• Salaya Ship Association• New Era Shipping Pvt. Ltd• Marine Corporation of India & All India Ship Repairers Association of India• LRAJ Green Solution Ltd.• Indian Register of Shipping• EDot Solutions• International Maritime Federation• Goa ICT Pvt. Ltd.



Indian Sailing Vessels Association at Goa on 26.02.2026



FOSMA & MASSA at Goa on 26.02.2026



Shipyard Association of India at Goa on 26.02.2026



Capt. Of Ports, Govt of Goa on 27.02.2026



DGLL at Goa on 27.02.2026



Goa Shipyard Limited at Goa on 27.02.2026



STAKEHOLDER CONSULTATION OF THE CHAIRPERSON, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
1.	JNPA, Mumbai	17.07.2025	<ul style="list-style-type: none">• Jawaharlal Nehru Port Authority, Mumbai• JNPA Centralized Parking Plaza (Divvya), Mumbai• JNPA SEZ, Mumbai• T S Rehman Maritime Institute, Mumbai
2.	SCI, Mumbai	18.07.2025	<ul style="list-style-type: none">• Shipping Corporation of India, Mumbai• Narottam Morarji Institute of Shipping, Mumbai
3.	Alang, Gujarat/ Bhavnagar	22- 23.08.2025	<ul style="list-style-type: none">• Bansal Ship Recycling Yard, Alang, Gujarat• Alang Sosiya Ship Recyclers and General Workers Association Alang, Gujarat• APPL Containers Limited at Bhavnagar (Container Manufacturer)
4.	Kandla	25.08.2025	<ul style="list-style-type: none">• Lighthouse, Kandla, Gujarat
5.	New Mundra Port	26.08.2025	<ul style="list-style-type: none">• Mundra port New, Gujarat• Mundra port Old Gujarat



Jawahar Lal Nehru Port Authority, Mumbai on 17.07.2025



Narottam Morarji Institute of Shipping, Mumbai on 18.07.2025



Shipping Corporation of India at Mumbai on 18.07.2025



< Alang Sossiya Ship Recycling and General Workers Association on 22.08.2025 at Alang.

Deendayal Port Authority on 28.08.2025 >





STAKEHOLDER CONSULTATION OF THE CHAIRPERSON, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
6.	Gandhinagar	28.08.2025	<ul style="list-style-type: none">Government of Gujarat, GandhinagarGujarat Maritime Board, Gandhinagar
7.	Lothal, Gujarat	29.08.2025	<ul style="list-style-type: none">National Maritime Heritage Complex
8.	Morbi/Naulakhi	30.08.2025	<ul style="list-style-type: none">Morbi/Naulakhi (GMB) Port, Gujarat
9.	Mumbai	25.09.2025	<ul style="list-style-type: none">Directorate General of Shipping, MumbaiMaritime Training Institute, Powai, MumbaiMumbai Dock Workers Association, Mumbai
10	Mumbai	26.09.2025	<ul style="list-style-type: none">Indian National Ship Owners Association, MumbaiInternational Maritime Federation, MumbaiMumbai Port Authority, Mumbai
11	Mumbai	05.11.2025	<ul style="list-style-type: none">Cordelia Cruises, Mumbai
12	Mumbai	06.11.2025	<ul style="list-style-type: none">National Union of Seafarers of India
13.	Kandla	07.11.2025	<ul style="list-style-type: none">Global Freight Forum, Kandla
14.	Mumbai	04.12.2025	<ul style="list-style-type: none">Federation of Freight Forwarders Association of India, Mumbai(FFFAI)Maritime Union of India, Mumbai



National Maritime Heritage Complex at Lothal on 29.08.2025

INSA on 26.09.2025 >



Cochin Shipyard Limited on 06.10.2025



Global Freight Forum at Kandla on 07.11.2025



FFFAI at Mumbai on 04.12.2025



STAKEHOLDER CONSULTATION OF THE CHAIRPERSON, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
15.	Mumbai	05.12.2025	<ul style="list-style-type: none">• IRS, Powai, Mumbai• Foreign Owners Representatives and Ship Managers Association (FOSMA), Mumbai• Indian Coastal Conference Shipping Association, Mumbai
16.	Mumbai	06.12.2025	<ul style="list-style-type: none">• Maritime Association of Ship Owners Ship Managers and Agents, Mumbai
17.	Mumbai	29.01.2026	<ul style="list-style-type: none">• Maritime Union of India• National Seafarers Union of India
18.	Mumbai	30.01.2026	<ul style="list-style-type: none">• ICC Shipping Association, INSA, CCTA
19.	Gandhi Dham	10.02.2026	<ul style="list-style-type: none">• Gandhi Dham Chamber of Commerce
20.	Jakhou	11.02.2026	<ul style="list-style-type: none">• Indian Coast Guard• Gujarat Maritime Board• Jakhou Salt Pvt. Ltd.• Ultratech Cement Pvt. Ltd.



STAKEHOLDER CONSULTATION OF THE CHAIRPERSON, NSB

SN	Venue of the Meeting	Date	Details of the Stakeholder Consulted
21.	Mandavi	12.02.2026	<ul style="list-style-type: none">• Mandavi Sailing Vessels Association• Gujarat Maritime Board• Mandavi Lighthouse
22.	Kandla	13.02.2026	<ul style="list-style-type: none">• MMD, Kandla• Multimodal Logistics Association
23.	Morbi/Naulakhi	14.02.2026	<ul style="list-style-type: none">• Gujarat Maritime Board• Morbi Salt Producers and Exporters



IRS Powai, Mumbai on 05.12.2025



FOSMA on 05.12.2025



MASSA on 06.12.2025



ITF Seafarers Expo at Mumbai on 29.01.2026

National Shipping Board, New Delhi



ITF Seafarers Expo organizers at Mumbai on 29.01.2026



Jakhou salt Jetty on 11.02.2026



Kutchchhi Association Mandavi on 12.02.2026



Mandavi Lighthouse Rennovation on 12.02.2026



Kutchchhi Association Mandavi on 12.02.2026



Deendayal Port Authority on 13.02.2026



Logistic Forum Kandla on 13.02.2026



Salt Producers and Exporters at Morbi/Naulakhi on 14.02.2026



CONSTITUTION OF THE SUB-COMMITTEES OF THE BOARD

Sub-Committee No.	Task Assigned to the Sub-Committee	Chair of the Sub-Committee	Members of the Sub-Group
1	To prepare a roadmap for augmentation of the Indian Shipping Tonnage to achieve MAKV-2047	Shri Anil Devli	Rakesh Singh, Rahul Modi, Shantanu Kalita
2.	To prepare a roadmap for Promotion of Shipbuilding/Ship Repair facilities in India with focus on green & sustainable shipping to achieve MAKV-2047 Goals (incl. container manufacturing)	Shri Anil Devli	Rakesh Singh, Rahul Modi, Arun Sharma, CMD CSL
3.	To prepare a roadmap for Promotion of the Ship Recycling Industries in India to achieve MAKV-2047 Goals	Rahul Modi	Rakesh Singh, Anil Devli, Sanjam Sahi Gupta, Arun Sharma
4.	To prepare a roadmap for resolution Seafarers' issues including increasing share of Indian seafarers in the global shipping market to achieve MAKV-2047 Goals (incl. examination, recruitment, training, curriculum reforms)	Rakesh Singh	Anil Devli, Sanjam Sahi Gupta, Milind Kandalgaonkar, Captain Savio Ramos



CONSTITUTION OF THE SUB-COMMITTEES OF THE BOARD

Sub-Group No.	Sub-Group Name	Sub-Group Chair	Sub-Group Members
5.	To prepare a roadmap for Development of inland waterways, including Improving regional connectivity to achieve MAKV-2047 Goals	Rakesh Singh	Rahul Modi, Anil Devli, Shantanu Kalita
6.	To prepare a roadmap for Promotion of Coastal Shipping & Domestic waterways (coastal & inland) including policy, infrastructure and operational measures to increase coastal cargo share to achieve MAKV-2047 Goals	Rakesh Singh	Rahul Modi Anil Devli Shantanu Kalita
7.	To prepare a roadmap for Promotion of Cruise & House Boat Tourism to achieve MAKV-2047 Goals	Rahul Modi	Rahul Modi, Anil Devli, Shantanu Kalita, Sanjam Gupta
8.	To prepare a roadmap for development of a robust Maritime Emergency Preparedness and Response ecosystem to achieve MAKV-2047 Goals	Rep from Navy	Rep from ICG, Anil Devli, Shantanu Kalita
9.	To prepare a roadmap for documenting Indian Maritime Heritage to achieve MAKV-2047 Goals	Shantanu Kalita	Rep from Navy, Sanjam Gupta, Prof. K Murali



CONSTITUTION OF THE SUB-COMMITTEES OF THE BOARD

Sub-Group No.	Sub-Group Name	Sub-Group Chair	Sub-Group Members
10.	To prepare a roadmap for Creation of an Integrated National Single Maritime Window that is Globally Compliant to achieve MAKV-2047 Goals	Nitin Mukesh	Anil Devli, Rakesh Singh, Rahul Modi, Shantanu Kalita
11.	To prepare a roadmap for development of Skilling eco-system for future ready shipping sector (ship building, ship repairs, and ship recycling) to achieve MAKV-2047 Goals	Arun Sharma	Reps from MUI and NUSI, ICCSA, DGS, INSA, CCTA, CSL, Sanjam Gupta, K. Murali
12.	To prepare a roadmap for development of Regional Maritime Hub and Maritime Linkages with the Neighbourhood to achieve MAKV-2047 Goals	Shantanu Kalita	Anil Devli, Rakesh Singh, Rahul Modi



CONSTITUTION OF THE SUB-COMMITTEES OF THE BOARD

Sub-Group No.	Sub-Group Name	Sub-Group Chair	Sub-Group Members
13.	To prepare a roadmap for Emerging Technologies like Autonomous vehicles/advance navigation and Engine Systems/Alternate Fuels and propulsion technologies (including Nuclear)/Green Technologies/Climate Adaption & Mitigation Strategies to achieve MAKV-2047 Goals	Arun Sharma	Anil Devli, Rakesh Singh, Rahul Modi, Shantanu Kalita, K. Murali
14.	To prepare a roadmap for reducing the logistic cost in the Maritime Sector including promotion and examination of modal shift from road and rail to coastal shipping, inland waterways, other waterborne transport to achieve MAKV-2047 Goals in line with National Logistics Policy (incl. development of a single Multimodal transshipment document)	Rahul Modi	Anil Devli Rakesh Singh Shantanu Kalia

Terms of Reference of the Sub-Committees

- **Each of the Sub-Committees is expected to complete the assigned task within 100 days from the date of their appointment and submit its roadmap along with its findings and recommendations to the Board on expiry of 100 days from the date of their appointment.**
- **Each of the Sub-Committees may co-opt any of the institutional representatives or the individual domain experts related to the assigned task as per the need of the Sub-Committee on an honorary basis and based on consensus among its members. The Chairperson of the Sub-Committee may invite such co-opted members during the meetings of the sub-committee as and when held.**
- **Each of the Sub-Committees may devise their own procedure for conduct of their meetings.**
- **Each of the Sub-Committees may split the assigned task into sub tasks as per need for ease of its functioning. The Chairperson of the Sub-Committee may appoint such sub task committees based on the consensus amongst its members.**

TERMS OF REFERENCE OF THE SUB-COMMITTEES

- **Each of the Sub-Committees may**
 - **engage with the Stakeholder's Associations which are working in area of operations related to the assigned task to assess the strength, weaknesses, opportunities and threats prevailing in the area of operations related to the assigned task;**
 - **engage with the individual player (in public or private sector) working in area of operations related to the assigned task to assess the strength, weaknesses, opportunities and threats prevailing in the area of operations related to the assigned task;**
 - **review the past schemes of the Government launched in area of operations related to the assigned task and to assess their efficacy in the current circumstances.**
 - **review the ongoing schemes of the Government in area of operations related to the assigned task and to assess their efficacy in the current circumstances.**
 - **devise any new scheme in area of operations related to the assigned task to fulfill the assigned task.**



TERMS OF REFERENCE OF THE SUB-COMMITTEES

- **Each of the Sub-Committee may submit its findings and suggestions with a 5 years time horizon keeping in mind the Government vision as envisaged in**

(a) MAKV-2047 (b) MIV-2030 (c) Ease of doing business/Ease of living (d) Atmanirbhar Bharat (e)PM Gati Shakti and (f) Budget announcement made in the budget for the year 2026-27.
- **Each of the sub-committee may take up any other assigned task as per the directions given by the Board from time to time.**
- **This order issued as per the delivbrations made in the NSB meeting dated 18-19/12/2025 held at Visakhapatnam.**



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
1.	Grant infra status to Indian ships (unresolved)	Ministry of Finance Department of Economic Affairs	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
2.	Remove 5% GST on acquisition of ships (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
3.	Remove 5% GST on MRO services consumed overseas (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
4.	Double taxation by Customs on MRO services consumed overseas (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
5.	Duty being charge on locally procured bunkers on board a vessel when converting from Foreign Going to Coastal (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
6.	Duty being charge on assumed "freight" when vessel is first imported into India (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
7.	Request to bring fuel used by coastal ships under GST. (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
8.	Rationalization of GST rates on multimodal transport (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
9.	Clarification regarding GST on handling of Agri products at terminals (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
10.	Ambiguous &Arbitrary GST Notices & Demands issued to Logistics Service Providers (LSP) (unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
11.	Under the current GST framework Logistic Service Providers are mandated to raise invoices from the state where the services are performed instead of Single Point invoices for services vendor across the country leading to state wise audit as well as filling of separate returns state-wise(unresolved)	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
12.	Exemption of GST on export freight (resolved)	Ministry of Finance Department of Revenue, CBDT	
13.	Clarification on GST applicability to onboard Casino Operations	Ministry of Finance Department of Revenue, CBDT	Unresolved / Pending The 28% GST rate on casino operations remains intact. The 28% GST on face value for casino operations is unchanged. No specific GST Council circular has been issued to treat casino as "ancillary supply" on cruise ships and exempt the rest of cruise revenue from the 28% slab. The request for an 18% rate on total cruise revenue remains unaddressed. The representation has been made to DG which was adjudicated. The circular that was due to be issued but it is still pending. We still get challenged by various authorities on the similar subject.
14.	Tax on Sales of Goods/Services provided onboard the Vessel in case of international sailings	Ministry of Finance Department of Revenue, CBDT	Unresolved / Pending No amendment to Section 12(10) of the CGST Act has been notified to exempt onboard sales made in international waters from GST. The double taxation concern (India GST + foreign VAT on same transactions) continues to persist. No specific relief has been granted for this issue.



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
15.	Lower TDS on payment of Salaries/Wages to the Seafarers(unresolved)	Ministry of Finance Department of Revenue, CBDT	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
16.	Exemption from tax collected at source for cruise itineraries	Ministry of Finance Department of Revenue, CBDT	Partially Addressed Budget 2026 reduced TCS on overseas tour packages to a flat rate of 2% , a significant reduction from the earlier 20%. From April 1, 2025, TCS on overseas tour packages is only applicable beyond a threshold of ₹7 lakh per financial year. However, no specific exemption for cruise itineraries from the "overseas tour package" classification has been legislated. The core request that cruises be excluded from the OTPP definition remains unresolved, though the financial burden has reduced substantially with the rate drop
17.	Withholding tax on lease payments and exemption from lease rentals to specific companies(unresolved)	Ministry of Finance Department of Revenue, CBDT	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.

ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025



Sr. No.	Issue	Ministry/Departments concerned	Current Status
18.	Extension of commencement timeline for IFSC units for 10 years beyond 2030(resolved)	Ministry of Finance Department of Revenue, CBDT	
19.	Recalibration of presumptive taxation for non resident cruise operators	Ministry of Finance Department of Revenue, CBDT	Partially Resolved (but not as requested) Finance Bill 2024 introduced Section 44BBC, establishing a presumptive taxation regime for non-resident cruise ship operators, deeming 20% of passenger carriage receipts as taxable profits, effective April 1, 2025. CBDT Notification No. 9/2025 dated January 21, 2025 also prescribed eligibility conditions under Rule 6GB. However, the industry's recommendation to reduce the rate to 7.5% (aligned with Section 44B) was not accepted — the rate stays at 20%, which remains a competitive disadvantage vs. other shipping businesses.
20.	Comprehensive definition of gross collections under section 44 BBC	Ministry of Finance Department of Revenue, CBDT	Partially Addressed / Ongoing Concern Section 44BBC was inserted by Finance (No. 2) Act, 2024, with taxable income computed at 20% of specified amounts from passenger carriage. The section still does not explicitly include ancillary onboard revenues (dining, retail, entertainment). The recommendation to omit Section 44BBC and instead amend Section 44B to include ancillary revenues has not been accepted. The ambiguity in the scope of "gross collections" persists and may lead to disputes.
21	Non comprehensive definition of Gross collection of section 44 BBC of IT act 1961 and need for its omission		



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
22.	Bringing cruise ships under the tonnage tax scheme	Ministry of Finance Department of Revenue, CBDT	Unresolved Finance Bill 2025 extended tonnage tax benefits to inland vessels registered under the Inland Vessels Act, 2021, effective April 1, 2026. However, the exclusion of pleasure crafts from qualifying ships under Section 115VD remains in place, and this exclusion also applies to inland vessels. Passenger cruise ships, classified as pleasure crafts, continue to be excluded from the Tonnage Tax Scheme — the core industry demand remains unaddressed
23.	Foreign exchange remittance challenge for the vessels acquired through leasing arrangement vis-à-vis those acquired through outright purchase	Ministry of Finance, Department of Financial Services, RBI	Partially Addressed The RBI, via notification dated June 13, 2025, announced a relaxation permitting importers of shipping vessels to make advance payments of up to USD 50 million without the requirement of a bank guarantee or irrevocable standby letter of credit. However, this relaxation covers outright import/purchase of vessels. The specific request — to extend this framework to leasing arrangements with an annual remittance limit without approval for each instalment — has not yet been explicitly addressed by RBI.



ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
24.	Allowing large ships to be served as collateral for the purpose of raising funds(unresolved)	Ministry of Finance, Department of Financial Services, RBI	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry.
25.	Remove General Orders No. 1,2 and 3 of 2018 -Promote investment in Indian Container fleet(resolved)	Ministry of Ports, Shipping and Waterways	
26.	Recognition of IRS as Recognized Organization in classification society in foreign jurisdiction (unresolved)	Ministry of Ports, Shipping and Waterways	Update from the Ministry of Ports, Shipping and Waterways is awaited.

ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025



Sr. No.	Issue	Ministry/Departments concerned	Current Status
27.	Social Security benefits for Indian Seafarers(unresolved)	Ministry of Ports, Shipping and Waterways	Update from the Ministry of Ports, Shipping and Waterways is awaited.
28.	Request to exempt Indian Coastal ships from the provisions of immigration laws(resolved)	Ministry of Home Affairs	National SOP is awaited
29.	Shore leave for Indian seafarers at Indian Ports (resolved)	Ministry of Home Affairs	National SOP is awaited

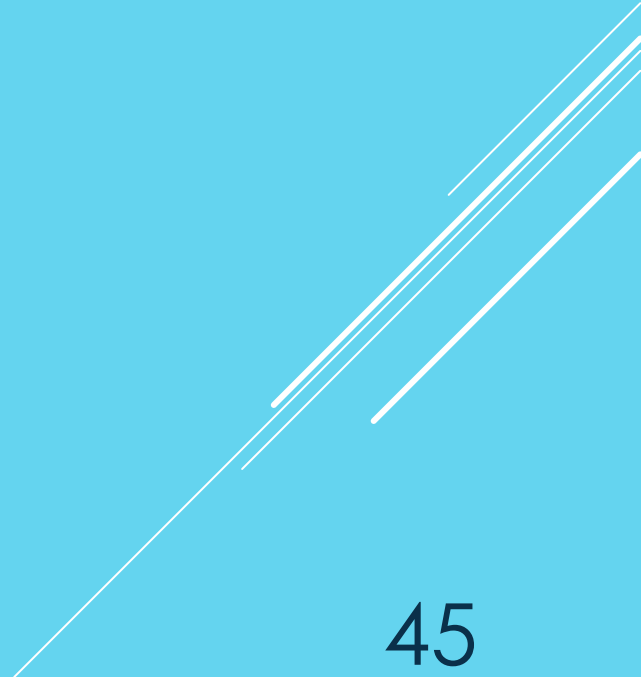
ISSUES DISCUSSED DURING THE REVIEW MEETING OF THE HON'BLE MINISTER OF PSW ON 20.08.2025



Sr. No.	Issue	Ministry/Departments concerned	Current Status
30	To address shortage of officers for Indian coastal vessels, permit Indian nationals with foreign COC to serve of coastal vessels		With DGS
31	Inland vessels Tonnage Tax rules to be drafted		With IWAI and state governments



INTERVENTIONS DESIRED (TO BE SUGGESTED BY MEMBERS)



ISSUES EMERGING OUT OF PRESENT CONFLICT IN THE MIDDLE EAST (TO BE SUGGESTED BY MEMBERS)



IMMEDIATE INTERVENTIONS REQUIRED (TO BE SUGGESTED BY MEMBERS)





Thank You





पत्तन, पोत परिवहन
एवं जलमार्ग मंत्रालय
MINISTRY OF
PORTS, SHIPPING
AND WATERWAYS
सत्यमेव जयते

National Shipping Board (NSB)



**Interaction of the Members of NSB with Hon'ble Minister of Port,
Shipping and Waterways**

11th February 2026 | New Delhi



Constitution of the National Shipping Board, New Delhi

Mumbai on 09.05.2025



New Delhi on 20.08.2025

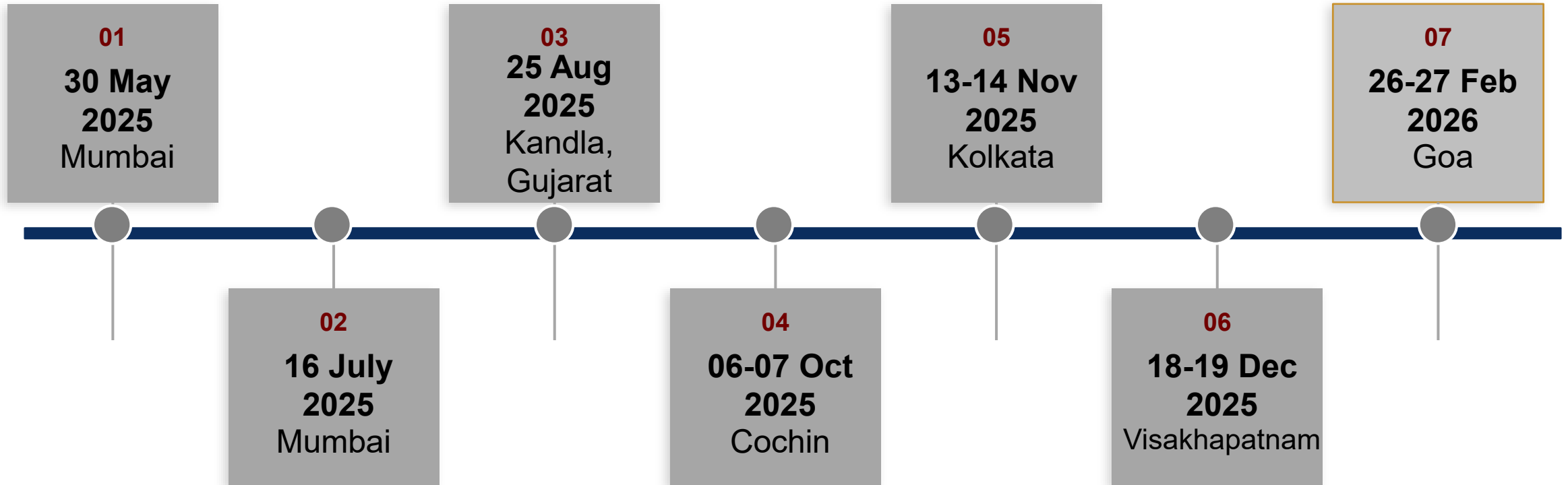


- Board Notified on 30.04.2025
- Board commenced functioning on 01.05.2025
- First Interaction of the Board Members with the Hon'ble Minister, PSW on 09.05.2025 at Mumbai
- Second Interaction of the Board Members with the Hon'ble Minister, PSW on 20.08.2025 at New Delhi



Details of Board Interactions

Board formally held 07 meetings:



Next Planned Meeting: Tuticorin — 23rd & 24th March 2026

Chairperson and Members have been interacting at Ministry of PSW, New Delhi / NSB Office at Janpath / Online / during Board Meetings since constitution on 30.04.2025



Mumbai on 30.05.2025



Kochi on 06-07.10.2025



Mumbai on 16.07.2025



Kolkata on 13-14.11.2025



Kandla on 25.08.2025



Kandla on 25.08.2025



Visakhapatnam on 18-19.12.2025



Key Government Initiatives discussed by the Board

01

**Maritime Amrit Kal
Vision (MAKV)- 2047**



**Maritime India Vision
(MIV)- 2030**

03

**PM Gati Shakti (National
Masterplan for
Multimodal Connectivity)**

04

**Ease of Doing Business
/ Ease of Living**

05

**Make In India / Aatma
Nirbhar Bharat**

06

**Ship Building Financial
Assistance Scheme**

07

**Promotion of Coastal
Cargo**

08

**Promotion of Modal
Shift to Waterways**

09

**Promotion of Domestic
Container Manufacturing**



Key Themes under MAKV-2047 Discussed by the Board

- 1 Strengthen India's global maritime presence
- 2 Enhance India's Tonnage
- 3 Promote Ocean, Coastal & River Cruise Sector
- 4 Enhance Modal Share of Coastal Shipping & Inland Water Transport
- 5 Become a global player in Shipbuilding, Repair & Recycling
- 6 Promote Maritime Clusters
- 7 Provide Maritime Professional Services
- 8 Develop world class education, research & Training facility
- 9 Develop world class next generation ports
- 10 Enhance efficiency through technology & innovation
- 11 Lead the World in safe, sustainable & Green Maritime Sector

Stakeholder Details

S.No	Sector	No. of Stakeholders	Stakeholders Included
1	Ports & Port Authorities	12	Deendayal Port Authority, Cochin Port Authority, Syama Prasad Mookerjee Port Authority, Visakhapatnam Port Authority, Mormugao Port Authority, Vizhinjam International Seaport Indian Port, Association (New Delhi), Inland Waterways Authority of India (New Delhi), Inland Waterways Authority of India (Kochi), Kottayam Port & Inland Container Terminal (Kerala), Marmugao Port Authority (Goa), Government of Goa – Ports Department
2	Shipbuilding & Shipyards	10	Cochin Shipyard Ltd, Hindustan Shipyard Ltd, Hooghly CSL Shipyard, Garden Reach Shipbuilders & Engineers, Goa Shipyard Ltd, Mandovi Dry Docks Ship Builders & Ship Repairers, Horizon Services Ship Building & Repair, Dempo Shipbuilding & Engineering Pvt. Ltd., Goa Shipyard Limited, New Era Shipping Pvt. Ltd. (Ship Building), Shipyard Association of Goa
3	Ship Recycling Industry	2	Association of Ship Recycling Industry Alang, Gujarat, Alang Sosiya Ship Recycling & Workers Association,
4	Maritime Regulators / Govt. Bodies	14	Directorate General of Shipping, DGLL, Mercantile Marine Departments, FRRO, State Maritime Boards (9), Indian Register of Shipping
5	Maritime Associations & Industry Bodies	15	Shipbuilding Association of India, MASSA, FOSMA, International Maritime Federation, Federation of All India Sailing Vessel Associations, Kandla Ship Chandlers & Ship Repairers Owners Association, Kerala Steamer Agent Association (Kochi), Salaya Ship Association, Marine Corporation of India & All India Ship Repairers Association of India, International Maritime Federation, Kokan Maritime Cluster, Kochin Custom Brokers Association, Kochin Chamber of Commerce & Industry, Indian Chamber of Commerce & Industry (Kochi), Vishakhapatnam Chamber of Commerce

Stakeholder Details

S.No	Sector	No. of Stakeholders	Stakeholders Included
6	Export Promotion Councils & Trade Bodies	14	EEPC, MPEDA, FIEO, Plastic Export Promotion Council, Tea Association, FIEO Kerala Chapter, Kerala Exports Forum, Federation of Indian Coir Exporters Association, Agricultural & Processed Food Products Export Development Authority (APEDA), Marine Products Export Development Authority (MPEDA), Engineering Export Promotion Council (EEPC), Plastic Export Promotion Council (PLEXCONCIL), Council for Leather Exports, Raipur Rice Exporters Association
7	Education & Training Institutes	8	Indian Maritime University, HIMT Chennai, Maritime Education Training and Research Institute, Kolkata, Mercantile Marine Academy, S.S. Maritime Service (Seafarer Education), Centurion University – Maritime Training Institute (Odisha), Centre for Excellence in Maritime & Shipping (Vishakhapatnam)
8	Logistics & Shipping Services	12	Shipping Agents Associations, Freight Forwarders, Stevedores, Container Manufacturers, Sea Shore Ship Agencies Pvt. Ltd., A2Z Logistics India Pvt. Ltd., Aquarium Marine Services & Consultancy, Buoyancy Consultants & Engineering, EDot Solutions, Elton & Sons Custom Brokers (Kochi), K. Ramabrahmam & Sons Pvt. Ltd. (Stevedores), Diamond Blue Shipping Solutions
9	Manufacturing & Container Industry	7	SM Containers Ltd, APPL Containers Ltd, Jupiter Wagon Ltd, PCM Containers, Vazron Industries, SM Containers Ltd., APPL Containers Ltd., Jupiter Wagon Ltd., Vazron Industries, Transafe Services Ltd., PCM Containers & Engineering, Goa ICT Pvt. Ltd
10	Chambers of Commerce & Industry	3	ASSOCHAM, Chambers of Commerce (Visakhapatnam, GandhiDham)
11	Technology / Green & Marine Solutions	1	LRAJ Green Solution Ltd.
	Total	98	



Stakeholder Consultations with NSB

Sn	Venue	Date	Stakeholders Consulted
1.	Mumbai	30.05.2025	Indian Port Association, New Delhi, Inland Waterways Authority of India, New Delhi, Directorate General of Lighthouses and Lightships, Noida; Directorate General of Shipping, Mumbai
2.	Mumbai	16.07.2025	Association of Ship Recycling Industry Alang, Gujarat; Alang Soshiya Ship Recycling and General Workers Association, Alang, Gujarat
3.	Kandla, Gujarat	25.08.2025	Gujarat Maritime Board, Gandhinagar; Deendayal Port, Kandla; Gandhidham Chamber of Commerce and Industry; Kandla Ship Chandlers and Ship Repairers Owners Association; FRRO Representative, Kandla; Mercantile Marine Department, Kandla



Stakeholder Consultations with NSB



Alang Sossiya Ship
Recyclers and General
Workers Association,
Mumbai on 16.07.2025



Deendayal Port Authority,
Kandla on 25.08.2025



Gandhi Dham Chamber of
Commerce & Industries,
Gandhi Dham on
25.08.2025



Deendayal Upadhyay,
Kandla (visit to the Port) on
25.08.2025



Stakeholder Consultations with NSB

Sn	Venue	Date	Stakeholders Consulted
4.	Kochi	06 - 07.10.2025	<ul style="list-style-type: none">• Cochin Shipyard Limited, Kochi• Cochin Port Authority, Kochi• Ship Building Association of India, Mumbai• Mandovi Dry Docks Ship Builders and Ship Repairers• International Maritime Federation, Mumbai• Inland Waterways Authority, Kochi• Kerala Maritime Board, Thiruvananthapuram, Kerala• Vizhinjam International Sea Port, Thiruvananthapuram, Kerala• Kottayam Port and Inland Container Terminal, Kottayam, Kerala• FRRO representative at Kochi• Kerala Steamer Agent Association, Kochi• Kochin Custom Brokers Association, Kochi



Stakeholder Consultations with NSB

Sn	Venue	Date	Stakeholders Consulted
4.	Kochi	06 - 07.10.2025	<ul style="list-style-type: none">• Elton & Sons custom Brokers, Kochi• Kochin Chamber of Commerce and Industry, Kochi• Indian Chamber of Commerce and Industry, Kochi• FIEO Kerala Chapter• FICCI Kerala Region• Kerala Exports Forum• Federation of Indian Koir Exports Association• Sea Shore Ship Agencies Private Limited• S.S. Maritime Service (Seafarer Education)• New Era Shipping Private Limited (Ship Building)• Mercantile Marine Department, Kochi• A 2 Z Logistics India Pvt. Ltd. (Freight Forwarder and Logistic provider)• Horizon Services Ship Building and Repair



**Cochin Shipyard Limited, Kochi
on 06.10.2025**



**Kerala Maritime Board, Kochi on
07.10.2025**



**International Maritime Federation
(RPSL), Kochi on 07.10.2025**



**Kerala Exporters Association,
Kochi on 07.10.2025**



**Shipyard Association of India,
Kochi on 07.10.2025**



Stakeholder Consultations with NSB

Sn	Venue	Date	Stakeholders Consulted
5.	Kolkata	13-14.11.2025	<ul style="list-style-type: none">• Syama Prasad Mukerjee Port Authority, Kolkata, West Bengal• Hoogly CSL Shipyards Limited, Kolkata, West Bengal• Garden Reach Ship Builders and Engineers Limited• Inland Waterways Authority, Kolkata• Maritime Education Training and Research Institute, Kolkata• Mercantile Marine Academy, Kolkata• Agricultural and Process Food Product Exports Development Authority, Kolkata• Marine Products Exports Development Authority• Engineering Exports Promotion Council• Plastic Exports Promotion Council• Council for Lether Exports



SMPA Port Authority, Kolkata on 13.11.2025



International Maritime Federation (RPSL), Kochi on 07.10.2025



GRSE, Kolkata on 14.11.2025



Hoogly Kochi Shipyard Limited, Kolkata on 14.11.2025



SMPA Port Chairman at NSB Meeting at Kolkata



Stakeholder Consultations with NSB

Sn	Venue	Date	Stakeholders Consulted
6.	Vishakhapatnam	18- 19.12.2025	<ul style="list-style-type: none">• Vishakhapatnam Port Authority• Dredging Corporation of India Limited• Hindustan Shipyard Limited• Andhra Pradesh Maritime Board• The Indian Maritime Engineers Institute, Vishakhapatnam• The Company of Master Mariners of India, Vishakhapatnam• J M Baxi & Company, Kakinada• Indian Maritime University, Vishakhapatnam• Hindustan Institute of Maritime Training, Chennai• Centurian University (MTI), Orissa• Vishakhapatnam Chamber of Commerce• K Ramabrahmam & Sons Private Limited (Stevedores)• Center for Excellence in Maritime & Shipping, Vishakhapatnam• SM Containers Limited (Container Manufacturer)• APPL Containers Limited (Container Manufacturer)• Jupiter wagon Limited (Container Manufacturer)• Vazron Industries (Container Manufacturer)• Transafe Services Limited (Container Manufacturer)• PCM Containers and Engineering (Container Manufacturer)• Diamond Blue Shipping Solutions (Container Manufacturer)• MMD, Vishakhapatnam• Raipur Rice Exporters Association (Rice Exporter)



**Visakhapatnam Port Authority,
Vizag on 18.12.2025**



**Dredging Corporation of India,
Vizag on 18.12.2025**



**Andhra Pradesh maritime Board,
Vizag on 19.12.2025**



**Interaction with the Stakeholder's
of Visakhapatnam Port Authority
at Vizag on 19.12.2025**



**Hindustan Shipyard Limited,
Vizag on 19.12.2025**



Stakeholder Consultations with NSB

Sn	Venue	Date	Stakeholders Consulted
7.	Goa	26- 27.02.2026	<ul style="list-style-type: none">• Mercantile Marine Department, Goa• FOSMA and MASSA• DGLL• CEMC, New Delhi• Federation of All India Sailing Vessels Industry Associations• Buoyancy Consultants & Engineering• Shipyard Association of Goa• Goa Shipyard Limited• Marmugao Port Authority, Goa• Government of Goa, Ports Department• Kokan Maritime Cluster• Aquarium Marine Services & Consultancy• Dempo Shipbuilding and Engineering Pvt. Ltd.• Salaya Ship Association• New Era Shipping Pvt. Ltd• Marine Corporation of India & All India Ship Repairers Association of India• LRAJ Green Solution Ltd.• Indian Register of Shipping• EDot Solutions• International Maritime Federation• Goa ICT Pvt. Ltd.



Indian Sailing Vessels Association at Goa on 26.02.2026



FOSMA & MASSA at Goa on 26.02.2026



Shipyard Association of India at Goa on 26.02.2026



Capt. Of Ports, Govt of Goa on 27.02.2026



DGLL at Goa on 27.02.2026



Goa Shipyard Limited at Goa on 27.02.2026



STAKEHOLDER CONSULTATION WITH THE CHAIRPERSON, NSB

Sr. No.	Sector	No. of Stakeholders	Stakeholders
1	Government & Regulatory	9	<ol style="list-style-type: none">1. JNPA SEZ, Mumbai2. Lighthouse, Kandla, Gujarat3. Government of Gujarat, Gandhinagar4. Gujarat Maritime Board, Gandhinagar5. Directorate General of Shipping, Mumbai6. Indian Coast Guard7. Gujarat Maritime Board8. Mandavi Lighthouse9. MMD, Kandla
2	Port Authorities	6	<ol style="list-style-type: none">1. Jawaharlal Nehru Port Authority, Mumbai2. JNPA Centralized Parking Plaza (Divvya), Mumbai3. Mundra Port New, Gujarat4. Mundra Port Old Gujarat5. Morbi/Naulakhi (GMB) Port, Gujarat6. Mumbai Port Authority, Mumbai
3	Ship Owners & Operators	6	<ol style="list-style-type: none">1. Shipping Corporation of India, Mumbai2. Indian National Ship Owners Association, Mumbai3. Foreign Owners Representatives and Ship Managers Association (FOSMA), Mumbai4. Indian Coastal Conference Shipping Association, Mumbai5. Maritime Association of Ship Owners Ship Managers and Agents, Mumbai6. ICC Shipping Association, INSA, CCTA7. Mandavi Sailing Vessels Association



STAKEHOLDER CONSULTATION WITH THE CHAIRPERSON, NSB

Sr. No.	Sector	No. of Stakeholders	Stakeholders
4	Labour & Unions	6	1. Alang Sosiya Ship Recyclers and General Workers Association Alang, Gujarat 2. Mumbai Dock Workers Association, Mumbai 3. National Union of Seafarers of India 4. Maritime Union of India, Mumbai 5. Maritime Union of India 6. National Seafarers Union of India
5	Freight & Logistics	3	1. Global Freight Forum, Kandla 2. Federation of Freight Forwarders Association of India (FFFAI), Mumbai 3. Multimodal Logistics Association
6	Training & Education	1	1. T S Rehman Maritime Institute, Mumbai 2. Narottam Morarji Institute of Shipping, Mumbai 3. Maritime Training Institute, Powai, Mumbai
7	Ship Recycling	1	1. Bansal Ship Recycling Yard, Alang, Gujarat
8	Classification & Safety	1	1. IRS, Powai, Mumbai
9	International Bodies	1	1. International Maritime Federation, Mumbai



STAKEHOLDER CONSULTATION WITH THE CHAIRPERSON, NSB

Sr. No.	Sector	No. of Stakeholders	Stakeholders
10	Cruise & Tourism	1	1. Cordelia Cruises, Mumbai
11	Heritage & Culture	1	1. National Maritime Heritage Complex
12	Trade & Commerce	1	1. Gandhidham Chamber of Commerce
13	Industry & Commerce	3	1. Jakhou Salt Pvt. Ltd. 2. Ultratech Cement Pvt. Ltd. 3. Morbi Salt Producers and Exporters
	Total	44	



Stakeholder Consultation of the Chairperson, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
1.	JNPA, Mumbai	17.07.2025	<ul style="list-style-type: none">• Jawaharlal Nehru Port Authority, Mumbai• JNPA Centralized Parking Plaza (Divvya), Mumbai• JNPA SEZ, Mumbai• T S Rehman Maritime Institute, Mumbai
2.	SCI, Mumbai	18.07.2025	<ul style="list-style-type: none">• Shipping Corporation of India, Mumbai• Narottam Morarji Institute of Shipping, Mumbai
3.	Alang, Gujarat/ Bhavnagar	22-23.08.2025	<ul style="list-style-type: none">• Bansal Ship Recycling Yard, Alang, Gujarat• Alang Sosiya Ship Recyclers and General Workers Association Alang, Gujarat• APPL Containers Limited at Bhavnagar (Container Manufacturer)
4.	Kandla	25.08.2025	<ul style="list-style-type: none">• Lighthouse, Kandla, Gujarat
5.	New Mundra Port	26.08.2025	<ul style="list-style-type: none">• Mundra port New, Gujarat• Mundra port Old Gujarat



**Jawahar Lal Nehru Port Authority,
Mumbai on 17.07.2025**



**Narottam Morarji Institute of
Shipping, Mumbai on 18.07.2025**



**Shipping Corporation of India at
Mumbai on 18.07.2025**



**Alang Sossiya Ship Recycling
and General Workers Association
on 22.08.2025 at Alang.**



**Deendayal Port Authority on
28.08.2025**



Stakeholder Consultation of the Chairperson, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
6.	Gandhinagar	28.08.2025	<ul style="list-style-type: none">Government of Gujarat, GandhinagarGujarat Maritime Board, Gandhinagar
7.	Lothal, Gujarat	29.08.2025	<ul style="list-style-type: none">National Maritime Heritage Complex
8.	Morbi/Naulakhi	30.08.2025	<ul style="list-style-type: none">Morbi/Naulakhi (GMB) Port, Gujarat
9.	Mumbai	25.09.2025	<ul style="list-style-type: none">Directorate General of Shipping, MumbaiMaritime Training Institute, Powai, MumbaiMumbai Dock Workers Association, Mumbai
10	Mumbai	26.09.2025	<ul style="list-style-type: none">Indian National Ship Owners Association, MumbaiInternational Maritime Federation, MumbaiMumbai Port Authority, Mumbai
11	Mumbai	05.11.2025	<ul style="list-style-type: none">Cordelia Cruises, Mumbai
12	Mumbai	06.11.2025	<ul style="list-style-type: none">National Union of Seafarers of India
13.	Kandla	07.11.2025	<ul style="list-style-type: none">Global Freight Forum, Kandla
14.	Mumbai	04.12.2025	<ul style="list-style-type: none">Federation of Freight Forwarders Association of India, Mumbai (FFFAI)Maritime Union of India, Mumbai



National Maritime Heritage Complex at Lothal on 29.08.2025



Cochin Shipyard Limited on 06.10.2025



Global Freight Forum at Kandla on 07.11.2025



INSA on 26.09.2025



FFFAI at Mumbai on 04.12.2025



Stakeholder Consultation of the Chairperson, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
15.	Mumbai	05.12.2025	<ul style="list-style-type: none">• IRS, Powai, Mumbai• Foreign Owners Representatives and Ship Managers Association (FOSMA), Mumbai• Indian Coastal Conference Shipping Association, Mumbai
16.	Mumbai	06.12.2025	<ul style="list-style-type: none">• Maritime Association of Ship Owners Ship Managers and Agents, Mumbai
17.	Mumbai	29.01.2026	<ul style="list-style-type: none">• Maritime Union of India• National Seafarers Union of India
18.	Mumbai	30.01.2026	<ul style="list-style-type: none">• ICC Shipping Association, INSA, CCTA
19.	Gandhi Dham	10.02.2026	<ul style="list-style-type: none">• Gandhi Dham Chamber of Commerce
20.	Jakhou	11.02.2026	<ul style="list-style-type: none">• Indian Coast Guard• Gujarat Maritime Board• Jakhou Salt Pvt. Ltd.• Ultratech Cement pvt. Ltd.



Stakeholder Consultation of the Chairperson, NSB

Sr. No.	Venue of the Meeting	Date	Details of the Stakeholder Consulted
21.	Mandavi	12.02.2026	<ul style="list-style-type: none">• Mandavi Sailing Vessels Association• Gujarat Maritime Board• Mandavi Lighthouse
22.	Kandla	13.02.2026	<ul style="list-style-type: none">• MMD, Kandla• Multimodal Logistics Association
23.	Morbi/Naulakhi	14.02.2026	<ul style="list-style-type: none">• Gujarat Maritime Board• Morbi Salt Producers and Exporters



IRS Powai, Mumbai on 05.12.2025



FOSMA on 05.12.2025



MASSA on 06.12.2025



ITF Seafarers Expo at Mumbai on 29.01.2026



At Mumbai on 29.01.2026



Jakhou salt Jetty on 11.02.2026



**Kutchchhi Vahanvati Association
Mandavi on 12.02.2026**



**Mandavi Lighthouse
Renovation on 12.02.2026**



**Kutchchhi Vahanvati Association
Mandavi on 12.02.2026**



**Deendayal Port Authority on
13.02.2026**



**Logistic Forum Kandla on
13.02.2026**



**Salt Producers and Exporters at
Morbi/Naulakhi on 14.02.2026**



Constitution of the Sub-Committees of the Board

Sub-Committee No.	Task Assigned to the Sub-Committee	Chair of the Sub-Committee	Members of the Sub-Group
1	To prepare a roadmap for augmentation of the Indian Shipping Tonnage to achieve MAKV-2047	Shri Anil Devli	Rakesh Singh, Rahul Modi, Shantanu Kalita
2.	To prepare a roadmap for Promotion of Shipbuilding/Ship Repair facilities in India with focus on green & sustainable shipping to achieve MAKV-2047 Goals (incl. container manufacturing)	Shri Anil Devli	Rakesh Singh, Rahul Modi, Arun Sharma, CMD CSL
3.	To prepare a roadmap for Promotion of the Ship Recycling Industries in India to achieve MAKV-2047 Goals	Rahul Modi	Rakesh Singh, Anil Devli, Sanjam Sahi Gupta, Arun Sharma
4.	To prepare a roadmap for resolution Seafarers' issues including examination, recruitment, training, curriculum reforms and increasing share of Indian seafarers in the global shipping market to achieve MAKV-2047 Goals	Rakesh Singh	Anil Devli, Sanjam Sahi Gupta, Milind Kandalgaoonkar, Captain Savio Ramos



Constitution of the Sub-Committees of the Board

Sub-Group No.	Sub-Group Name	Sub-Group Chair	Sub-Group Members
5.	To prepare a roadmap for Development of inland waterways, including Improving regional connectivity to achieve MAKV-2047 Goals	Rakesh Singh	Rahul Modi, Anil Devli, Shantanu Kalita
6.	To prepare a roadmap for Promotion of Coastal Shipping & Domestic waterways (coastal & inland) including policy, infrastructure and operational measures to increase coastal cargo share to achieve MAKV-2047 Goals	Rakesh Singh	Rahul Modi Anil Devli Shantanu Kalita
7.	To prepare a roadmap for Promotion of Cruise & House Boat Tourism to achieve MAKV-2047 Goals	Rahul Modi	Rahul Modi, Anil Devli, Shantanu Kalita, Sanjam Gupta
8.	To prepare a roadmap for development of a robust Maritime Emergency Preparedness and Response ecosystem to achieve MAKV-2047 Goals	Rep from Navy	Pankaj Verma ICG, Anil Devli, Shantanu Kalita



Constitution of the Sub-Committees of the Board

Sub-Group No.	Sub-Group Name	Sub-Group Chair	Sub-Group Members
9.	To prepare a roadmap for documenting Indian Maritime Heritage to achieve MAKV-2047 Goals	Shantanu Kalita	Raghu Nair IN, Sanjam Gupta, Prof. K Murali
10.	To prepare a roadmap for Creation of an Integrated National Single Maritime Window that is Globally Compliant to achieve MAKV-2047 Goals	Nitin Mukesh	Anil Devli, Rakesh Singh, Rahul Modi, Shantanu Kalita
11.	To prepare a roadmap for development of Skilling eco-system for future ready shipping sector (ship building, ship repairs, and ship recycling) to achieve MAKV-2047 Goals	Arun Sharma	Milind Kandalgaokar and Capt. Savio Ramios, Rakesh Singh, DGS, Anil Devli, Rahul Modi, Sanjam Gupta, K. Murali
12.	To prepare a roadmap for development of Regional Maritime Hub and Maritime Linkages with the Neighbourhood to achieve MAKV-2047 Goals	Shantanu Kalita	Anil Devli, Rakesh Singh, Rahul Modi



Constitution of the Sub-Committees of the Board

Sub-Group No.	Sub-Group Name	Sub-Group Chair	Sub-Group Members
13.	To prepare a roadmap for Emerging Technologies like Autonomous vehicles/advance navigation and Engine Systems/Alternate Fuels and propulsion technologies (including Nuclear)/Green Technologies/Climate Adaption & Mitigation Strategies to achieve MAKV-2047 Goals	Arun Sharma	Anil Devli, Rakesh Singh, Rahul Modi, Shantanu Kalita, K. Murali
14.	To prepare a roadmap for reducing the logistic cost in the Maritime Sector including promotion and examination of modal shift from road and rail to coastal shipping, inland waterways, other waterborne transport to achieve MAKV-2047 Goals in line with National Logistics Policy (incl. development of a single Multimodal transshipment document)	Rahul Modi	Anil Devli Rakesh Singh Shantanu Kalita



Terms Of Reference of The Sub-committees

Each of the Sub-Committees may

- Engage with the Stakeholder's Associations which are working in area of operations related to the assigned task to assess the strength, weaknesses, opportunities and threats prevailing in the area of operations related to the assigned task.
- Engage with the individual player (in public or private sector) working in area of operations related to the assigned task to assess the strength, weaknesses, opportunities and threats prevailing in the area of operations related to the assigned task
- Review the past schemes of the Government launched in area of operations related to the assigned task and to assess their efficacy in the current circumstances
- Review the ongoing schemes of the Government in area of operations related to the assigned task and to assess their efficacy in the current circumstances



Terms Of Reference of The Sub-committees

Each of the Sub-Committees may

- Devise any new scheme in area of operations related to the assigned task to fulfill the assigned task.

Each of the Sub-Committee may submit its findings and suggestions with a 5 years time horizon keeping in mind the Government vision as envisaged in

- a) MAKV-2047
- b) MIV-2030
- c) Ease of doing business/Ease of living
- d) Atmanirbhar Bharat
- e) PM Gati Shakti and
- f) Budget announcement made in the budget for the year 2026-27.



Terms Of Reference of The Sub-committees

Each of the Sub-Committees may

- Each of the sub-committee may take up any other assigned task as per the directions given by the Board from time to time.
- This order issued as per the deliberations made in the NSB meeting dated 18-19/12/2025 held at Visakhapatnam.



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
1.	Grant infra status to Indian ships - Anil Devli/ Rakesh Singh	Ministry of Finance Department of Economic Affairs	Infra status granted conditionally. No difference on the ground since no "Infra funds" are available for ship acquisition (long term/low cost) (unresolved)
2.	Remove 5% IGST on acquisition of ships - Anil Devli	Ministry of Finance Department of Revenue, CBIC	Secy(S) held meeting with TRU team along with Advisor PMO. Despite this, no resolution has been achieved and Indian companies are flagging outside India. (unresolved)
3.	Remove 5% IGST on MRO services consumed overseas - Anil Devli	Ministry of Finance Department of Revenue, CBIC	Secy(S) held meeting with TRU team along with Advisor PMO. Despite this, no resolution has been achieved and Indian companies are flagging outside India. (unresolved)



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
4.	Double taxation by Customs on MRO services consumed overseas - Anil Devli	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry. (unresolved)
5.	Duty being charged on locally procured bunkers on board a vessel when converting from Foreign Going to Coastal - Anil Devli	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry. (unresolved)
6.	Duty being charged on assumed "freight" when vessel is first imported into India - Anil Devli	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry. (unresolved)



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
7.	Request to bring fuel used by coastal ships under GST. - Rakesh Singh	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry. (unresolved)
8.	Rationalization of GST rates on multimodal transport - Rahul Modi	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry. (unresolved)
9.	Clarification regarding GST on handling of Agri products at terminals – - Rahul Modi	Ministry of Finance Department of Revenue, CBIC	Matter referred to Ministry of Ports, Shipping and Waterways on 12.09.2025. Update on the action is awaited from the Ministry. (unresolved)



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
10.	Exemption of GST on export freight - Anil Devli	Ministry of Finance Department of Revenue, CBDT	Resolved
11.	Remove General Orders No. 1,2 and 3 of 2018 - Promote investment in Indian Container fleet - Anil Devli	Ministry of Ports, Shipping and Waterways	Resolved



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
12.	Recognition of IRS as Recognized Organization in classification society in foreign jurisdiction - Anil Devli	Ministry of Ports, Shipping and Waterways and Ministry of External Affairs	<p>Recognition of Indian Register of Shipping (IRS) as a Recognized Organization (RO) in certain foreign jurisdictions remains under process. IRS is pursuing RO authorization with the Maritime and Port Authority of Singapore, the UK Maritime and Coastguard Agency, and Italy.</p> <p>Support from the Ministry of Ports, Shipping and Waterways and the Ministry of External Affairs is requested to facilitate engagement with the respective maritime administrations to help progress IRS's RO recognition in these jurisdictions. (unresolved)</p>



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
13.	Social Security benefits for Indian Seafarers - Milind Kandalgaokar	Ministry of Ports, Shipping and Waterways	Update from the Ministry of Ports, Shipping and Waterways is awaited. Meeting in progress with FOSMA SPFO amendment is underway (unresolved)
14.	Request to exempt Indian Coastal ships from the provisions of immigration laws - Rakesh Singh	Ministry of Home Affairs	National SOP is awaited Notification issued by MHA
15.	Shore leave for Indian seafarers at Indian Ports - Rakesh Singh	Ministry of Home Affairs	National SOP is awaited Notification issued by MHA (Unresolved)



Issues discussed during the review meeting of the Hon'ble Minister of PSW on 20.08.2025

Sr. No.	Issue	Ministry/Departments concerned	Current Status
16.	To address shortage of officers for Indian coastal vessels, permit Indian nationals with foreign COC to serve of coastal vessels - Rakesh Singh		With DGS
17.	Inland vessels Tonnage Tax rules to be drafted - Rakesh Singh		With IWAI and state governments



Additional Issues

Sr. No.	Issue	Ministry/Departments concerned
1	Creation of Domestic Multimodal Transport Document - Rahul Modi	MoPSW/DPIIT
2	Need of Sufficient Indian Tonnage for Carriage of Coastal Cargo. - Rahul Modi	MoPSW
3	Foreign Owner Building Ships in Indian Shipyard to be classed with IRS on role basis - Anil Devli	MoPSW
4	Indian Vessels being made in Indian Shipyards to be classed with IRS - Anil Devli	MoPSW
5	Manufacturing of containers in India to be classed with National Class Society IRS - Dhavan/ Rahul Modi/ Anil Devli	MoPSW



Way Forward

The Ministry of Ports, Shipping and Waterways should effectively leverage the domain expertise of the National Shipping Board by:

- Ensuring active involvement of NSB members in formulation, implementation and review of all key maritime policies
- Participation of NSB representatives in inter-ministerial meetings where decisions impact the maritime sector, logistics ecosystem, and trade
- Empowering NSB members to present industry perspectives directly before concerned ministries and departments to support informed policy decisions.
- Creating a structured mechanism for regular consultation with Hon'ble Minister and NSB members to bridge policy vision with industry realities
- Utilising skills and expertise to promote growth of Indian Maritime Sector including modal shift of cargo
- Allocate due weightage to recommendations made by the NSB
- Need for an advisory to all sub ordinate departments or offices of the MoPSW to respond to and interact in a constructive manner with the NSB



**सागराः
सुपन्थानः
सन्तु।**

*“Let the oceans have
safe passages”*