



# नौक्षितिजम्

Maritime Horizon, Future of the Seas

QUARTERLY NEWSLETTER OF NATIONAL SHIPPING BOARD

Year 2025-26

Volume-III

October-December



“समुद्रे प्रज्ञा, राष्ट्रे प्रगतिः”

Wisdom in the ocean, progress in the nation

**NATIONAL SHIPPING BOARD**

India's Apex Advisory Board on Shipping & Maritime  
Affairs (Merchant Shipping Act, 2025)

**NATIONAL SHIPPING BOARD**

# GOVERNMENT OF INDIA MINISTRY OF PORTS, SHIPPING & WATERWAYS

The Maritime Transport is a critical infrastructure for the social and economic development of a country. It influences the pace, structure, and pattern of development. The Ministry of Ports, Shipping, and Waterways encompass within its fold ports, shipping, and waterways sectors which include Shipbuilding and Ship-repair, Major Ports, National Waterways, and Inland Water Transport.

The Ministry of Ports, Shipping and Waterways has been entrusted with the responsibility to formulate policies and programs on these subjects and their implementation. A comprehensive policy package is necessary to address the diverse issues facing the Maritime transport sector.

The National Shipping Board is established by the Central Government by way of a notification issued under the Section (4) of the Merchant Shipping Act-2025 (the old Merchant Shipping Act-1958) for a period of 2 years, from the date of notification. As per the statute, the Board shall advise the Central Government on matters relating to Indian Shipping including the development thereof and on such other matters arising of this act as the Central Government may refer to it for advise. The Board shall have power to regulate its own procedure for the conduct of business.



## HONORABLE MINISTERS



**SHRI SARBANANDA SONOWAL**  
Honorable Cabinet Minister



**SHRI SHANTANU KUMAR**  
Honorable Minister of State

## Chairperson's Message



**Shri Sameer Kumar Khare, IAS (Retd.)**

**Chairperson, National Shipping Board**

It gives me immense pleasure to present Volume III of the National Shipping Board Newsletter, which highlights the continued efforts, initiatives, and progress of the Board in furthering the growth of India's maritime sector.

During the period covered in this edition, the National Shipping Board held its meetings at Kochi, Kolkata, and Visakhapatnam, reflecting the Board's commitment to engaging with diverse maritime regions of the country. These meetings provided valuable opportunities for meaningful deliberations, interaction with stakeholders, and in-depth discussions on region-specific maritime issues, thereby enriching the advisory process of the Board.

The National Shipping Board continues to play a vital role in advising the Government on policies aimed at ensuring safe, efficient, and sustainable development of shipping and allied maritime activities. The insights and recommendations emerging from the Board's meetings are aligned with the Government of India's vision of building a resilient, modern, and globally competitive maritime sector.

I place on record my appreciation for the Members of the Board, domain experts, and the Secretariat for their dedication, professionalism, and constructive contributions. Their collective efforts have ensured the effective functioning of the Board and the timely discharge of its responsibilities.

As India moves steadily towards becoming a leading maritime nation, I am confident that the National Shipping Board will continue to provide forward-looking and pragmatic advice in support of national priorities, innovation, and sustainability.

I congratulate the editorial team for bringing out this edition of the Newsletter and commend their efforts in documenting the Board's activities in a clear and informative manner. I trust that this publication will serve as a useful reference for all stakeholders.

# Know about the new Board Member



**Ms. Esha Srivastava,**  
Member, National Shipping Board  
Joint Secretary, Ministry of Petroleum & Natural Gas  
Email ID- [jsic.png@nic.in](mailto:jsic.png@nic.in)  
Mob No. +91 7827171042

Ms. Esha Srivastava belongs to the Indian Foreign Service Officer 2004 Batch. She is currently posted as the Joint Secretary, International Cooperation Division of the Ministry of Petroleum & Natural Gas.

Apart from the Ministry of External Affairs of India, she has served in Embassies/Indian High Commission in Thimphu, Paris, Colombo, and the Permanent Delegation of India to UNESCO.

Ms. Srivastava, an alumna of Lady Shri Ram College, New Delhi. She is also a Gold Medalist from Delhi University.

She is married to Shri Kartik Pande, who is also an Indian Foreign Service Officer. She has two children.

She is currently a nominee Director on the Board of Indian Oil Corporation Limited and ONGC Videsh Limited (OVL). She is a member of the Project Appraisal Committee and Nomination & Remuneration Committee in OVL.

# Stakeholder Consultations with the Board

SN.	Venue of the Meeting and Date	Details of the Stakeholders Consulted	Agenda discussed
1.	Kochi on 06/07.10.2025	<ul style="list-style-type: none"> <li>• Cochin Shipyard Limited (CSL), Kochi</li> <li>• Cochin Port Authority (CPA), Kochi</li> <li>• Shipyards Association of India (SAI), Mumbai</li> <li>• Mandovi Dry Docks Ship Builders and Ship Repairers</li> <li>• International Maritime Federation, Mumbai</li> <li>• Inland Waterways Authority, Kochi</li> <li>• Kerala Maritime Board (KMB), Thiruvananthapuram, Kerala</li> <li>• Vizhinjam International Sea Port, Thiruvananthapuram, Kerala</li> <li>• Kottayam Port and Inland Container Terminal, Kottayam, Kerala</li> <li>• FRRO representative at Kochi</li> <li>• Kerala Steamer Agent Association, Kochi</li> <li>• Kochin Custom Brokers Association, Kochi</li> </ul>	<ul style="list-style-type: none"> <li>• Confirmation of the MoM of NSB dated 25/08/2025</li> <li>• Status of ATR of the meeting held on 25/06/2023, 30/05/2025, 16/07/2025</li> <li>• Recommendations of the Committee constituted by the Board to suggest composition and TOR of the newly constituted subgroups of the Board</li> <li>• Fixation of the deliverables by the Board &amp; each of the individual member</li> <li>• Recommendations of the Committee constituted by the Board to suggest social media strategy of the Board</li> <li>• Review of the Action Taken o the Ministerial Meeting held on 20.08.2025 at New Delhi</li> <li>• Meeting with FRRO on immigration issues</li> <li>• National Workshop on State Maritime Boards</li> <li>• Interaction with CSL</li> <li>• Interaction with SAI</li> <li>• Interaction with KMB</li> <li>• Interaction with CPA</li> <li>• Interaction with stakeholders</li> </ul> <p style="text-align: right;">continue....</p>

# Stakeholder Consultations with the Board

SN.	Venue of the Meeting and Date	Details of the Stakeholders Consulted	Agenda discussed
1.	Kochi on 06/07.10.2025	<ul style="list-style-type: none"> <li>• Elton &amp; Sons custom Brokers, Kochi</li> <li>• Kochin Chamber of Commerce and Industry, Kochi</li> <li>• Indian Chamber of Commerce and Industry, Kochi</li> <li>• FIEO Kerala Chapter</li> <li>• FICCI Kerala Region</li> <li>• Kerala Exports Forum</li> <li>• Federation of Indian Koir Exports Association</li> <li>• Sea Shore Ship Agencies Private Limited</li> <li>• S.S. Maritime</li> <li>• New Era Shipping Private Limited</li> <li>• Mercantile Marine Department, Kochi</li> <li>• A 2 Z Logistics India Pvt. Ltd.</li> <li>• Horizon Services Ship Building and Repair</li> </ul>	<ul style="list-style-type: none"> <li>• Interaction with stakeholders</li> </ul>

# Stakeholder Consultations with the Board

SN.	Venue of the Meeting and Date	Details of the Stakeholders Consulted	Agenda discussed
1.	Kolkata on 13/14.11.2025	<ul style="list-style-type: none"> <li>•Syama Prasad Mukerjee Port Authority, Kolkata, West Bengal</li> <li>•Hoogly CSL Shipyards Limited, Kolkata, West Bengal</li> <li>•Garden Reach Ship Builders and Engineers Limited</li> <li>•Inland Waterways Authority, Kolkata</li> <li>•Maritime Education Training and Research Institute, Kolkata</li> <li>•Mercantile Marine Academy, Kolkata</li> <li>•Agricultural and Process Food Product Exports Development Authority, Kolkata</li> <li>•Marine Products Exports Development Authority</li> <li>•Engineering Exports Promotion Council</li> <li>•Plastic Exports Promotion Council</li> <li>•Council for Lether Exports</li> </ul>	<ul style="list-style-type: none"> <li>• Confirmation of the MoM of NSB meeting dated 06-07/10/2025</li> <li>• Status of ATR of the meeting held on 25/06/2023, 30/05/2025, 16/07/2025, 25/08/2025</li> <li>• Uploading of the available reports of the old sub-groups constituted by the Board in 2023</li> <li>• Aggregation of the available Old National Shipping Board files at one place</li> <li>• Composition &amp; Terms of Reference of the newly constituted subgroups</li> <li>• Vision, Mission, Core Values and stretegic objectives of National Shippin Board</li> <li>• Discussion on Social Media Strategy of the National Shipping Board</li> <li>• Discussion on National Shipping Board Rules under the Merchant Shipping Act, 2025</li> <li>• Immigration issue at Salaya Gujarat</li> <li>• Personal Deliverables of each member of the National Shipping Board</li> </ul> <p style="text-align: right;">Continue....</p>

# Stakeholder Consultations with the Board

SN.	Venue of the Meeting and Date	Details of the Stakeholders Consulted	Agenda discussed
1.	Kolkata on 13/14.11.2025	<ul style="list-style-type: none"> <li>• FIEO West Bengal Chapter</li> <li>• ASSOCHAM</li> <li>• Calcutta Customs House Agents Association</li> <li>• Association of Shipping Interest in Calcutta</li> <li>• Indian Tea Association</li> <li>• Goodrich Group Limited (Tea)</li> <li>• Vivada Corp Limited</li> <li>• Koppern Maco Services Private Limited</li> <li>• Mac Logistic Private Limited</li> <li>• Eastern Navigation Private Limited</li> <li>• Mercantile Marine Department, Kolkata</li> </ul>	<ul style="list-style-type: none"> <li>• CSR Contribution for the National Maritime Heritage Complex at Lothal</li> <li>• National Level workshop with the State Maritime Boards</li> <li>• Ship Building Financial Assistance Scheme (SBFAS) &amp; National Ship Building Mission (NSBM)</li> <li>• Next Board meeting</li> <li>• Interaction with Syama Prasad Mookerjee Port Authority</li> <li>• Interaction with Garden Reach Shipbuilders &amp; Engineers Limited (GRSE)</li> <li>• Interaction with the Hooghly Conchin Shipyard Limited</li> <li>• Interaction with Maritime Training Institutes (MTIs)</li> <li>• Interaction with the Stakeholders Associations</li> <li>• Interaction with IWA</li> </ul>

# Stakeholder Consultations with the Board

SN.	Venue of the Meeting and Date	Details of the Stakeholders Consulted	Agenda discussed
1.	Visakhapatnam on 18/19.12.2025	<ul style="list-style-type: none"> <li>•Vishakhapatnam Port Authority</li> <li>•Dredging Corporation of India Limited</li> <li>•Hindustan Shipyard Limited</li> <li>•Andhra Pradesh Maritime Board</li> <li>•The Indian Maritime Engineers Institute, Vishakhapatnam</li> <li>•The Company of Master Mariners of India, Vishakhapatnam</li> <li>•J M Baxi &amp; Company, Kakinada</li> <li>•Indian Maritime University, Vishakhapatnam</li> <li>•Hindustan Institute of Maritime Training, Chennai</li> <li>•Centurian University, Orissa</li> </ul>	<ul style="list-style-type: none"> <li>• Confirmation of the MoM of NSB held on 13-14/11/2025</li> <li>• Status of ATR of the meeting held on 25/06/2023, 30/05/2025, 16/07/2025, 25/08/2025, 06-07/10/2025</li> <li>• Finalisation of the Vision, Mission, Core Values &amp; Strategic Objectives of NSB</li> <li>• Finalization of the Communication strategy of the NSB</li> <li>• Update on submission of Personal deliverables by each member of NSB</li> <li>• Roadmap for establishing a National Shipbuilding Training Academy</li> <li>• Finalization of NSB comments of the Proposed NSB Rules-2026 under new MS Act 2025</li> <li>• Finalization of NSB Comments on promotion of Coastal Shipping in India and Placement of Inadequate number of Coastal Vessels by SCI along the Indian Coast leading to increase Coastal Freights</li> <li>• Implication of registration of Vessels owned by foreign companies in GIFT city vis-a-vis the registration of domestically owned vessels in DTA and the formal stand to be taken by NSB on this issue.</li> </ul> <p style="text-align: right;">Continue.....</p>

# Stakeholder Consultations with the Board

SN.	Venue of the Meeting and Date	Details of the Stakeholders Consulted	Agenda discussed
1.	Visakhapatnam on 18/19.12.2025	<ul style="list-style-type: none"> <li>• Vishakhapatnam Chamber of Commerce</li> <li>• K Ramabrahman &amp; Sons Private Limited</li> <li>• Center for Excellence in Maritime &amp; Shipping, Vishakhapatnam</li> <li>• SM Containers Limited</li> <li>• APPL Containers Limited</li> <li>• Jupiter wagon Limited</li> <li>• Vazron Industries</li> <li>• Transafe Services Limited</li> <li>• PCM Containers and Engineering</li> <li>• Diamond Blue Shipping Solutions</li> <li>• MMD, Vishakhapatnam</li> <li>• Raipur Rice Exporters Association</li> </ul>	<ul style="list-style-type: none"> <li>• Proposal to constitute a new sub-group on emerging technologies like autonomous Vessels/Advance Navigation &amp; Engine Systems/Alternate Fuels &amp; propulsion Technologies/Green Shipping Technologies/Climate Adaptation &amp; Mitigation Strategies</li> <li>• Proposal to constitute new sub group on reducing the logistic cost in the Maritime Sector including promotion of multimodal logistics</li> <li>• Engagement with NSDC &amp; FFFAI on skilling</li> <li>• Composition &amp; ToR of the newly constituted sub-groups of the Board</li> <li>• Proposal to rename newly consituted “sub-group” as “Committee”</li> <li>• Next Board meeting</li> <li>• Interaction with the Container Manufacturers</li> <li>• Interaction with Visakhapatnam Port Authority</li> <li>• Interaction with Dredging Corporation of India</li> <li>• Interaction with HSL</li> <li>• Interaction with Andhra Pradesh Maritime Board</li> <li>• Interaction with the Stakeholders Association</li> <li>• Interaction with Centre of Excellence in Maritime &amp; Shipbuilding</li> </ul>

## Stakeholder Consultations of the Chairperson, NSB

SN.	Venue of the Meeting & Date	Details of the Stakeholder Consulted
1.	Mumbai on 05.11.2025	<ul style="list-style-type: none"><li>• Cordelia Cruises, Mumbai</li></ul>
2.	Mumbai on 06.11.2025	<ul style="list-style-type: none"><li>• National Union of Seafarers of India, Mumbai</li></ul>
3.	Kandla on 07.11.2025	<ul style="list-style-type: none"><li>• Global Freight Forum, Kandla</li></ul>
4.	Mumbai on 04.12.2025	<ul style="list-style-type: none"><li>• Federation of Freight Forwarders Association of India (FFFAI ), Mumbai</li><li>• Maritime Union of India, Mumbai</li></ul>
5.	Mumbai on 05.12.2025	<ul style="list-style-type: none"><li>• IRS, Powai, Mumbai</li><li>• Foreign Owners Representatives and Ship Managers Association (FOSMA), Mumbai</li><li>• Indian Coastal Conference Shipping Association, Mumbai</li></ul>
6.	Mumbai on 06.12.2025	<ul style="list-style-type: none"><li>• Maritime Association of Ship Owners Ship Managers and Agents (MASSA), Mumbai</li></ul>

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), Chairman, NSB chaired the meeting of National Shipping Board at Kochi on 06/07.10.2025 hosted by Cochin Shipyard Limited.**



**Shri Sameer Kumar Khare, IAS (Retd.), Chairman NSB along with the Members of NSB visited the Cochin Shipyard Limited on 06.10.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), Chairman NSB alongwith Shri Anil Devli, Member NSB, Rahul Modi, Member NSB, Capt. Nitin Mukesh, Secretary, NSB and officials of DG Shipping visited the Water Metro of Kochi on 06.10.2025.**



**Shri Sameer Kumar Khare, IAS (Retd.), Chairman, NSB alongwith the Board Members visited Mercantile Marine Department, Kochi and interacted with the officials of MMD, Kochi on 06.10.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), Chairman NSB and the Board Members interacted with the officials of Kerala Maritime Board on 07.10.2025 at Kochi.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Board Members interacted with International Maritime Federation on 07.10.2025 at Kochi.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Board Members interacted with the Shipyard Association of India on 07.10.2025 at Kochi.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Board Members interacted with Stakeholders' Associations on 07.10.2025 in Kochi.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman attended the Seafarers Unity day Celebration in Mumbai on 06.11.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman attended Global Freight Forum, Kandla on 07.11.2025.**



**Shri Rahul Modi, NSB Member attended Global Freight Forum, Kandla on 07.11.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman chaired the meeting of National Shipping Board on 13/14.11.2025 at Kolkata hosted by Syama Prasad Mookerjee Port Authority.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman with the Members of National Shipping Board during the meeting of NSB at Kolkata on 13/14.11.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Members of the Board visited and interacted with the officials of Mercantile Marine Department, Kolkata on 13.11.2025.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Members of the NSB interacted with the officials of the Syama Prasad Mookerjee Port Authority on 13.11.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Members of the Board interacted with the officials of GRSE on 13.11.2025.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Members of the NSB interacted with the official of the Hoogly CSL, Kolkata on 13.11.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman visited GRSE on 13.11.2025.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman and the Members of the NSB interacted with various Stakeholders' of Kolkata Port on 13.11.2025 in presence of Chairman, Syama Prasad Mookerjee Port Authority and Deputy Chairman, Syama Prasad Mookerjee Port Authority.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman attended the foundation day of the Maritime Union of India on 03.12.2025 at Mumbai.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman interacted with the officials of FFFAI on 03.12.2025 in Mumbai.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman visited and interacted with the officials of Indian Register of Shipping at Mumbai on 05.12.2025.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman attended the Biennial Convergence event of ICCSA “LEHAR 2025” at Mumbai on 05.12.2025.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman interacted with the officials of FOSMA on 05.12.2025 in Mumbai.**



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman interacted with the Maritime Association of Ship Owners Ship Managers and Agents (MASSA), Mumbai on 06.12.2025 in Mumbai.**

## Photo Gallery



**Shri Sameer Kumar Khare, IAS (Retd.), NSB Chairman chaired the 29th Meeting of National Shipping Board at Visakhapatnam on 18/19.12.2025.**



We gratefully acknowledge the contributions of the Board Members, stakeholders and partners in preparing this issue. Stakeholders are invited to share articles, suggestions and inputs for the next volume at [chairperson.nsb@gov.in](mailto:chairperson.nsb@gov.in)

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